

# Explaining the variation in on-site AIDS treatment costs

Econometric results and policy implications the  
MATCH study of 161 facilities from five countries:  
(Multi-country Analysis of Treatment Cost for HIV)

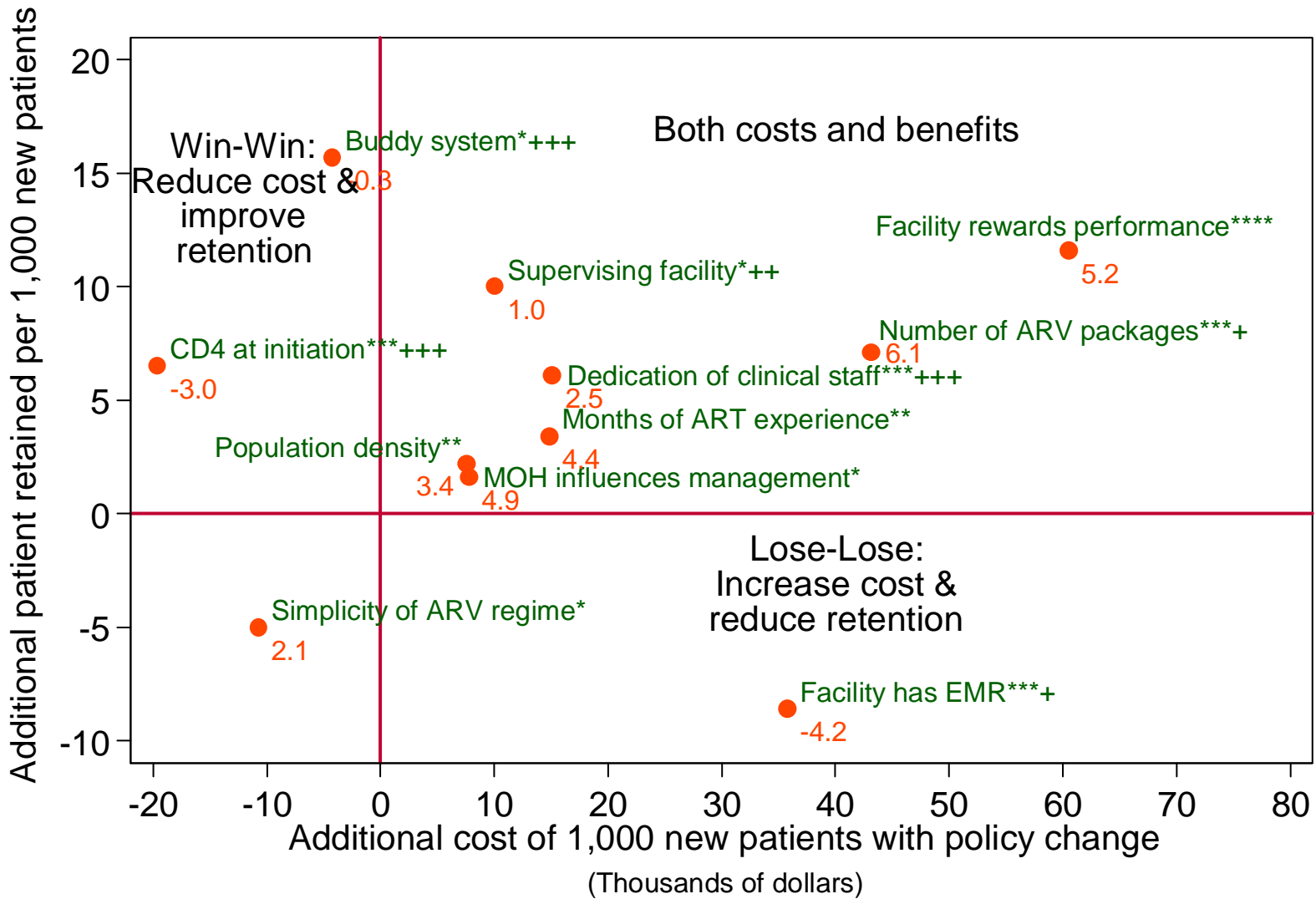
Mead Over  
with Matthew Schneider  
& Tejaswi Velayudhan  
Center for Global Development

July 20, 2012  
International AIDS Economics Network  
Washington, DC

# Study partners

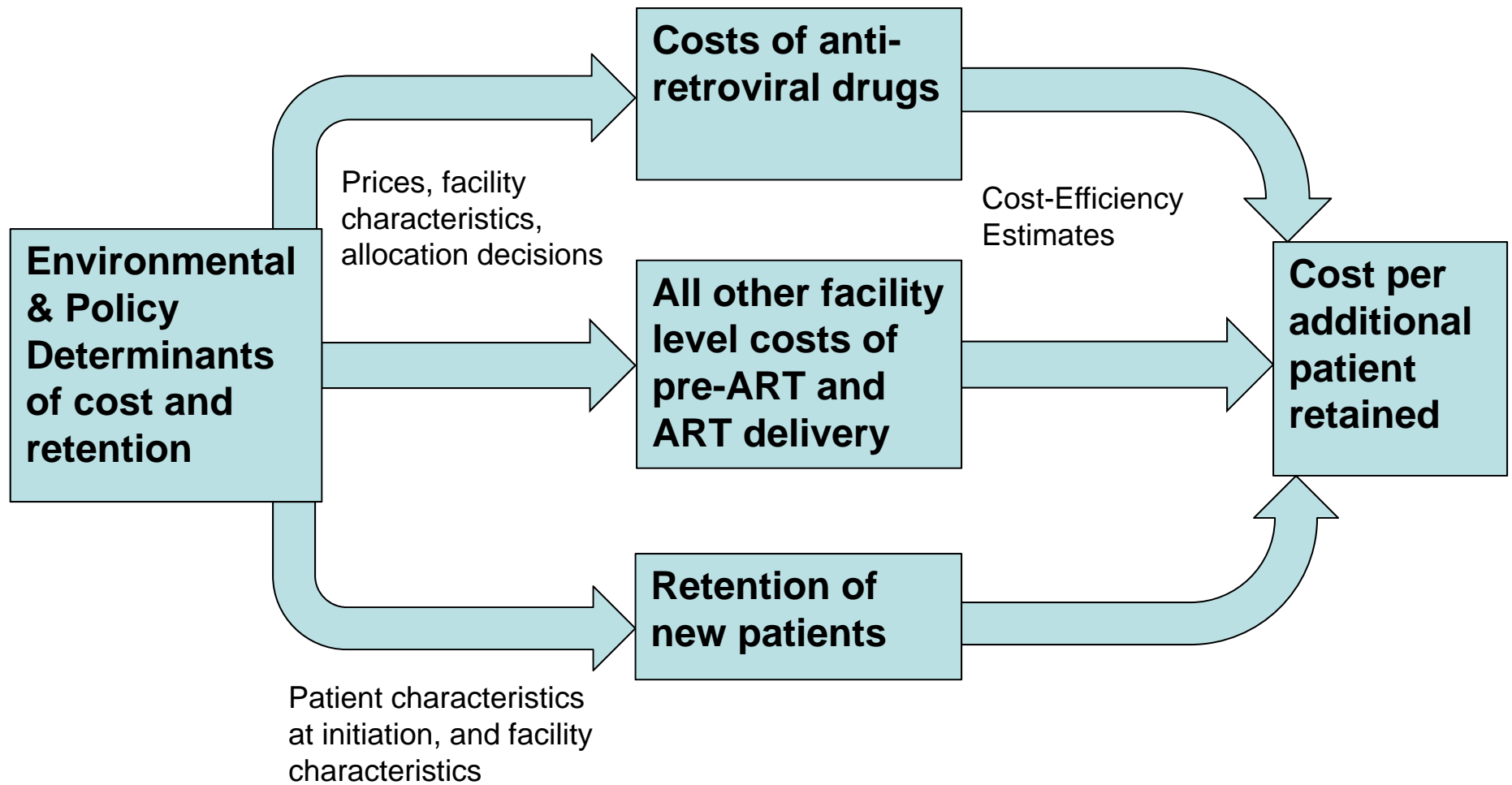
- Ministries of health in Rwanda, Ethiopia, Malawi, Zambia and South Africa
- The managers of 161 health facilities
- Clinton Health Access Initiative
- Gates Foundation
- Center for Global Development

# Cost and benefits of determinants affecting both cost-efficiency and retention



Statistical significance in cost-efficiency regression: \* p<0.20; \*\* p<0.10; \*\*\* p<0.05  
 Statistical significance in retention regression: + p<0.20; ++ p<0.10; +++ p<0.05

# Plan of the analysis



# Methods (1)

- Non-ARV costs

- Translog cost function of outputs (2) and prices (5) on pooled data for 4 countries

$$\ln(\text{NonARVCost}_i) = \alpha_o + \sum_{m=1}^2 \beta_m \ln(y_{mn}) + \frac{1}{2} \beta_{12} \ln(y_{1i}) \ln(y_{2i}) \\ + \sum_{k=1}^5 \gamma_k \ln(P_{ki}) + \frac{1}{2} \sum_{k=1}^5 \sum_{j=1}^5 \gamma_{kj} \ln(P_{ki}) \ln(P_{ji}) + \sum_{k=1}^5 \sum_{m=1}^2 \delta_{km} \ln(y_{mi}) \ln(P_{ki}) + \varepsilon_i$$

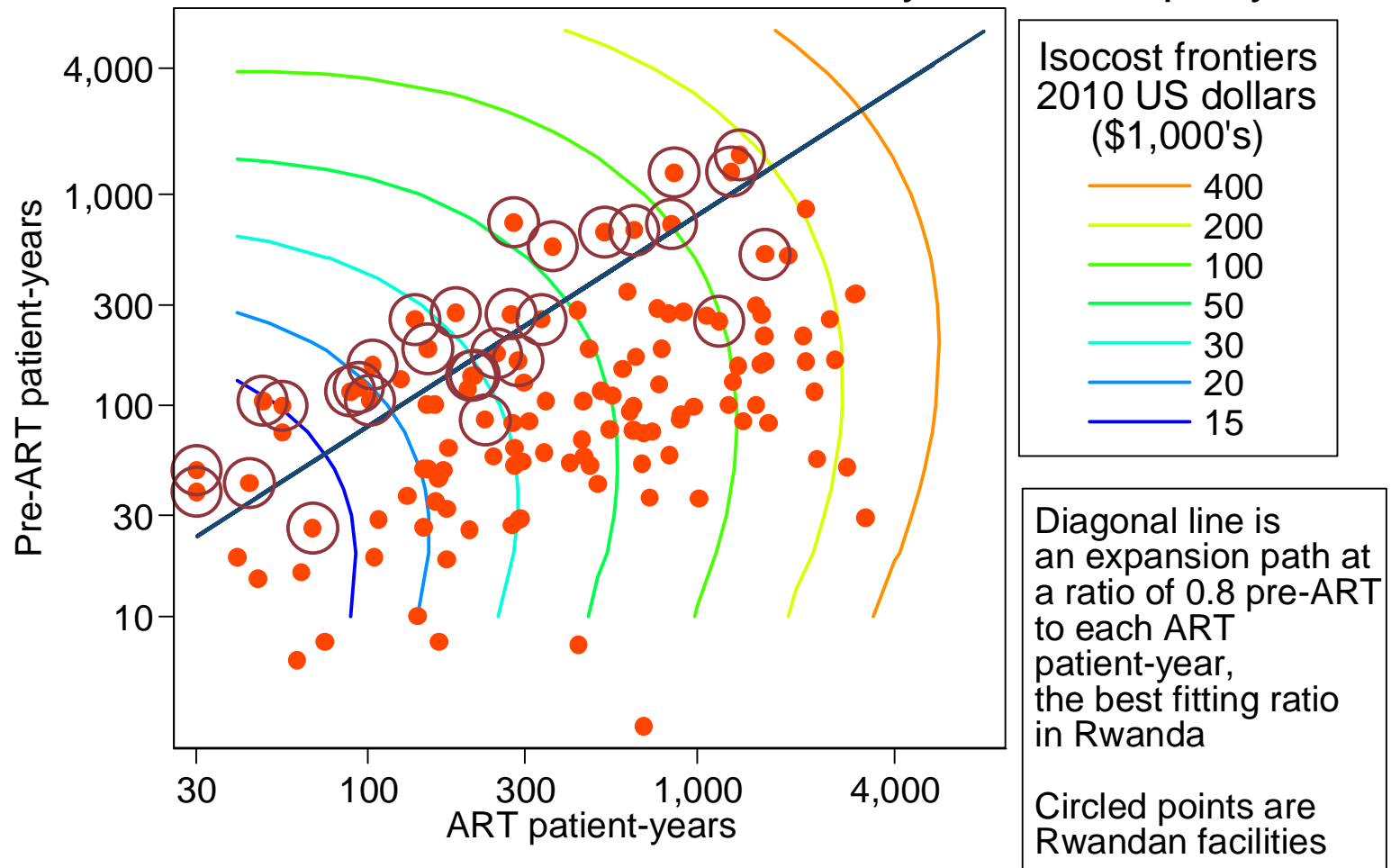
- Estimate jointly with the 5 share equations:  $S_1$ - $S_5$

$$S_k = \gamma_k + \sum_{j=1}^5 \gamma_{kj} \ln(P_{ji}) + \sum_{m=1}^2 \delta_{km} \ln(y_{mi}) \ln(P_{ki}) + \varepsilon_{ki} \quad \forall k = 1, \dots, 5$$

- Define the residuals as the cost-inefficiency in the individual facility's delivery of pre-ART and ART services
- Use stepwise regression to mine the data for statistically significant predictors of cost-efficiency
  - Allows the meaning of the determinant variables to be specific to each country

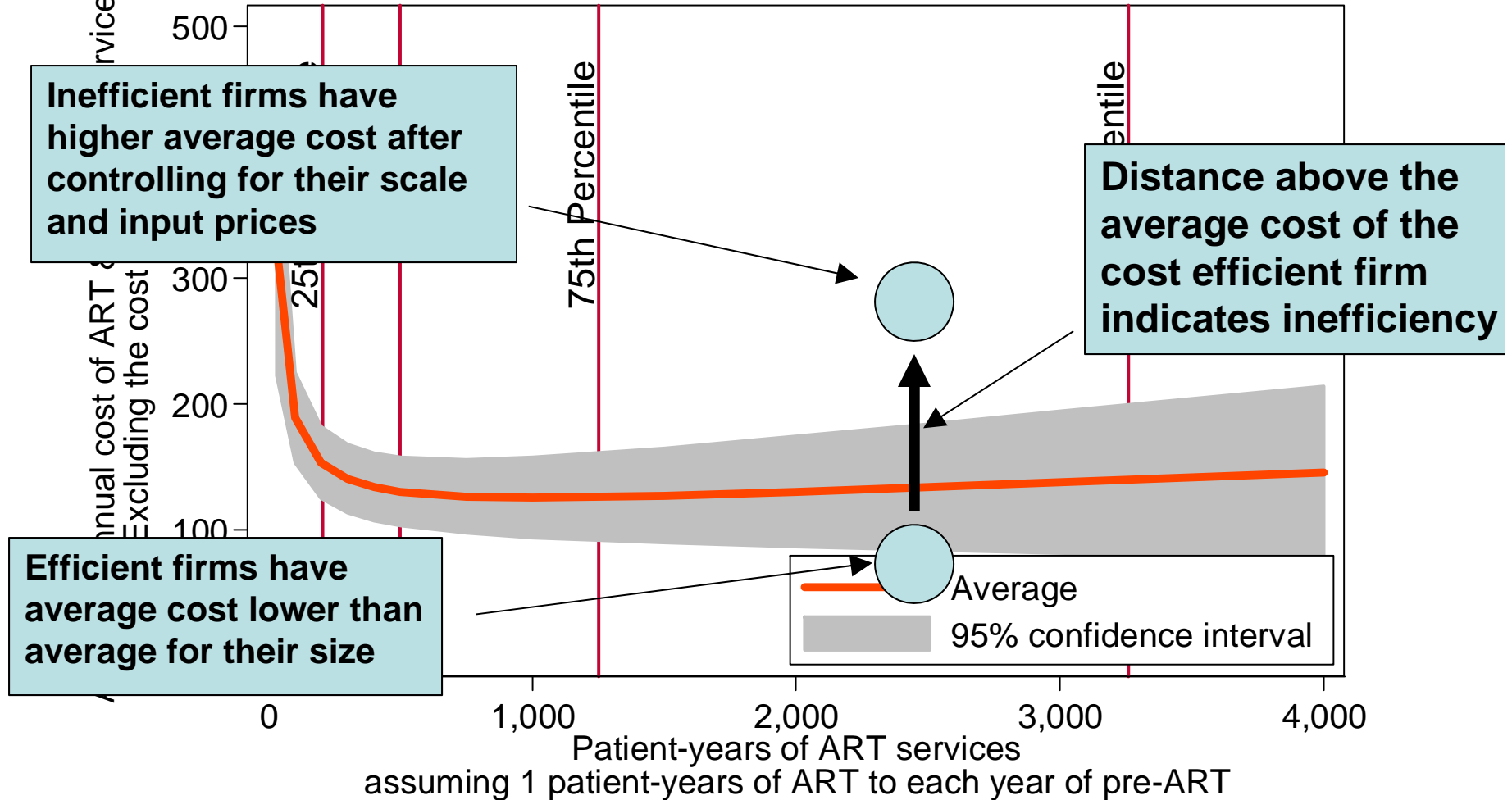
# A fitted translog joint cost function reveals substantial complementarity in the production process

Combinations of ART and pre-ART services and their estimated total non-ARV facility-level cost per year



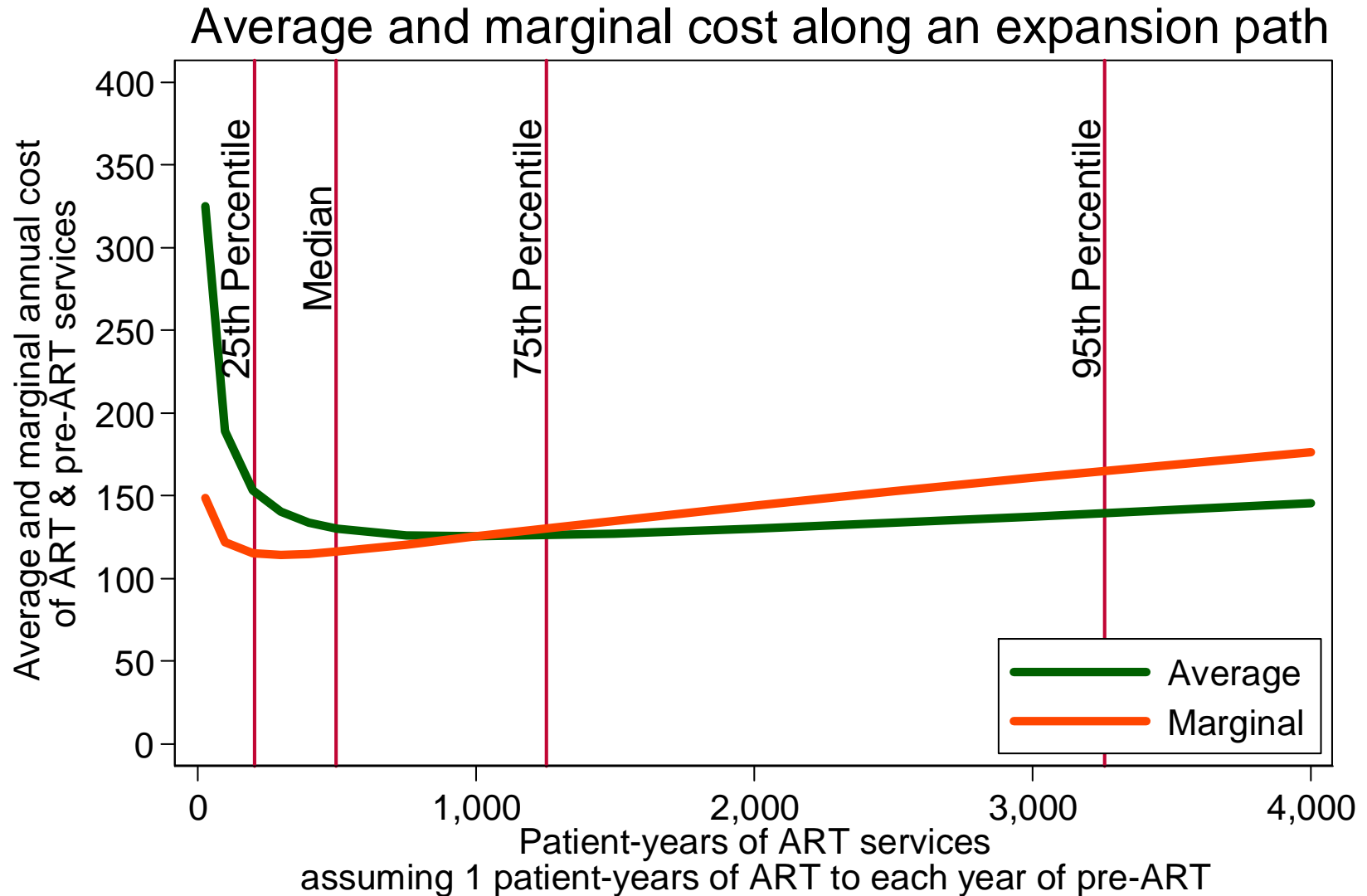
# Average total non-ARV cost declines with the number of ART person-years served

Average cost along an expansion path



Below the median output, a 100% increase in output is associated with a 67.5% increase in cost

# The marginal cost of an additional patient is greater in larger facilities



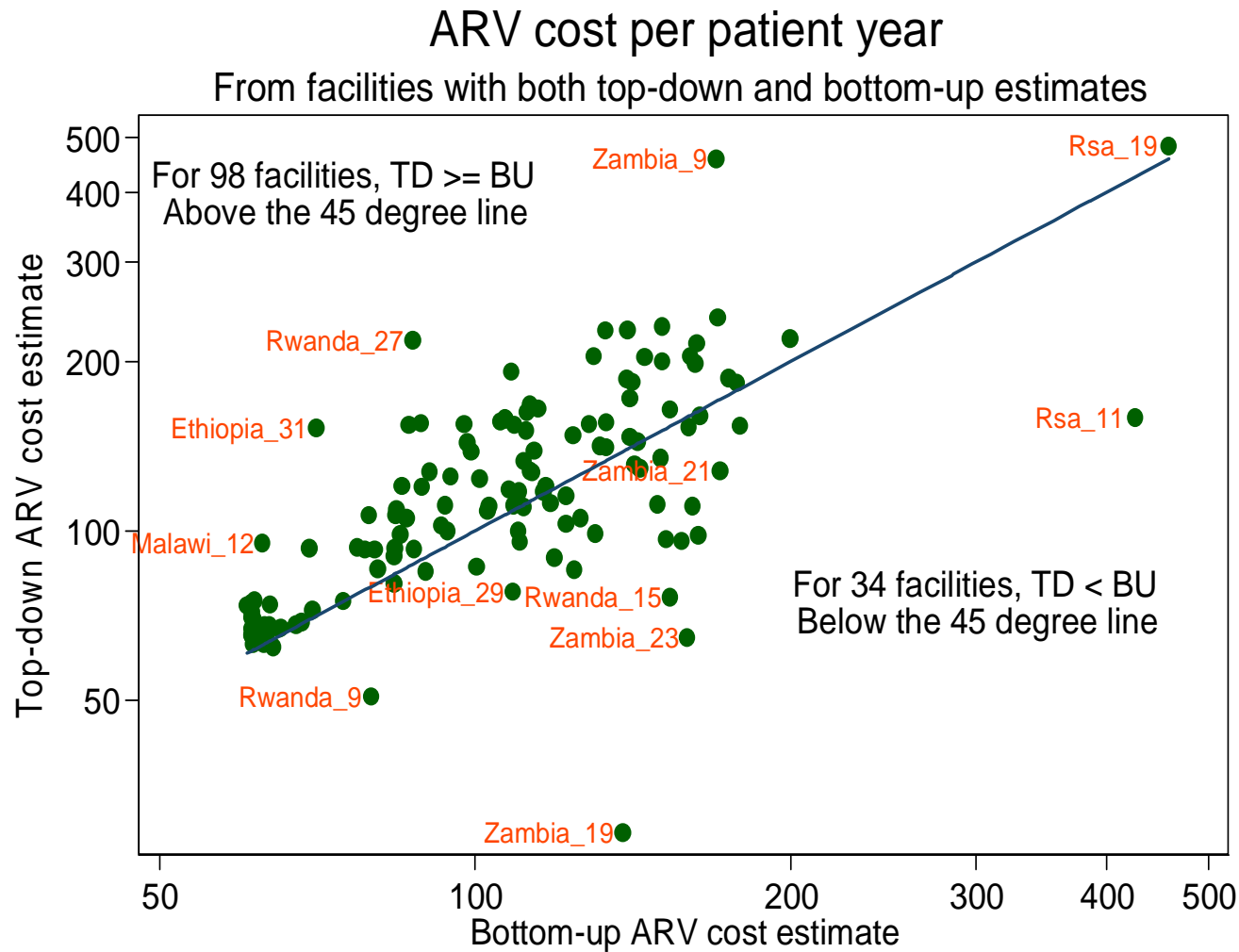
Below the median output, a 100% increase in output is associated with a 67.5% increase in cost



# Methods (2)

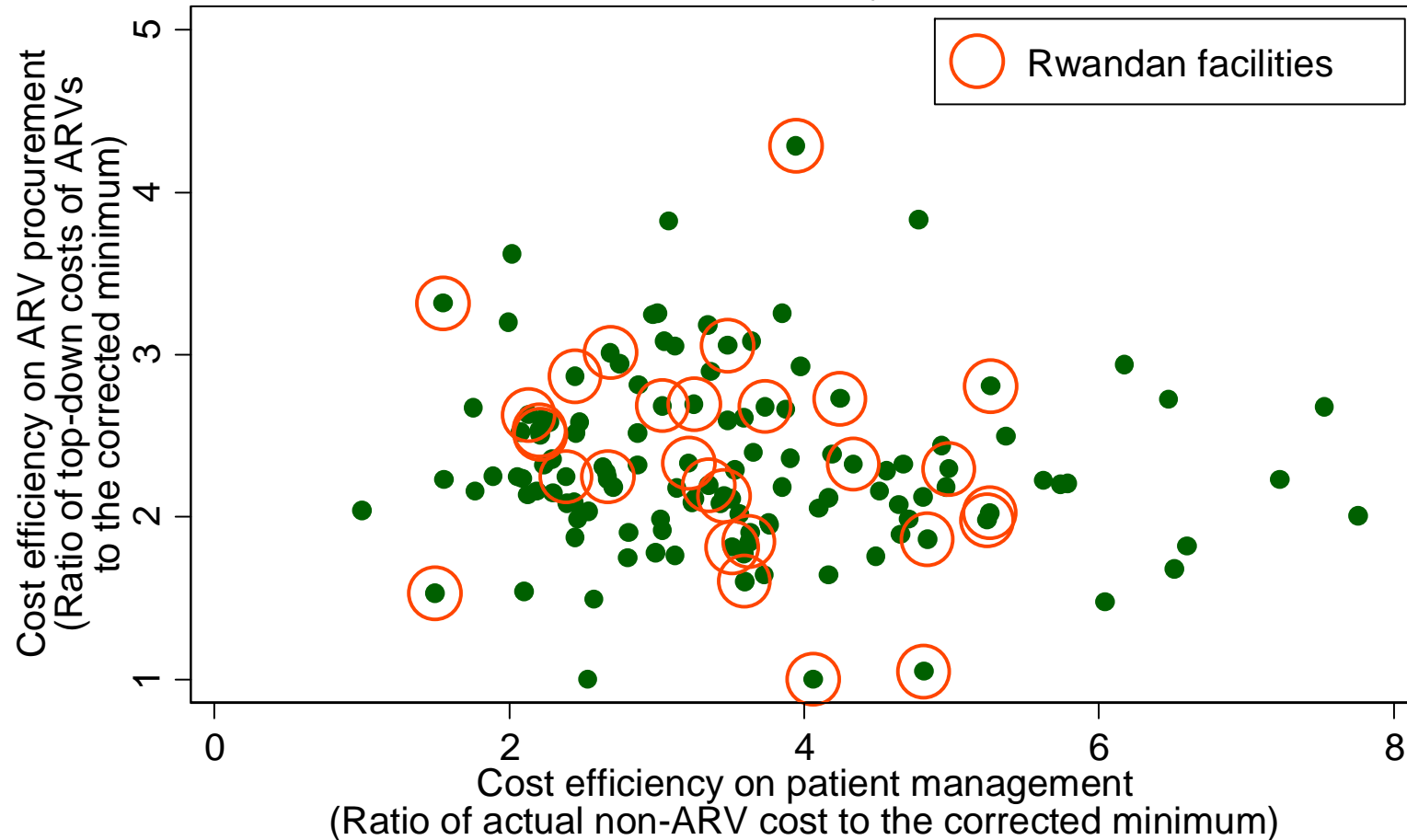
- ARV costs
  - Log of Rx cost a function of a normative estimate of ARV cost plus indicators of data quality
    - Define the residuals as the cost-inefficiency in the individual facility's ARV procurement process
  - Use stepwise regression to mine the data for statistically significant predictors of cost-efficiency
    - Allows the meaning of the determinant variables to be specific to each country

# Estimates of average ARV cost per year generally exceed the normative cost estimate



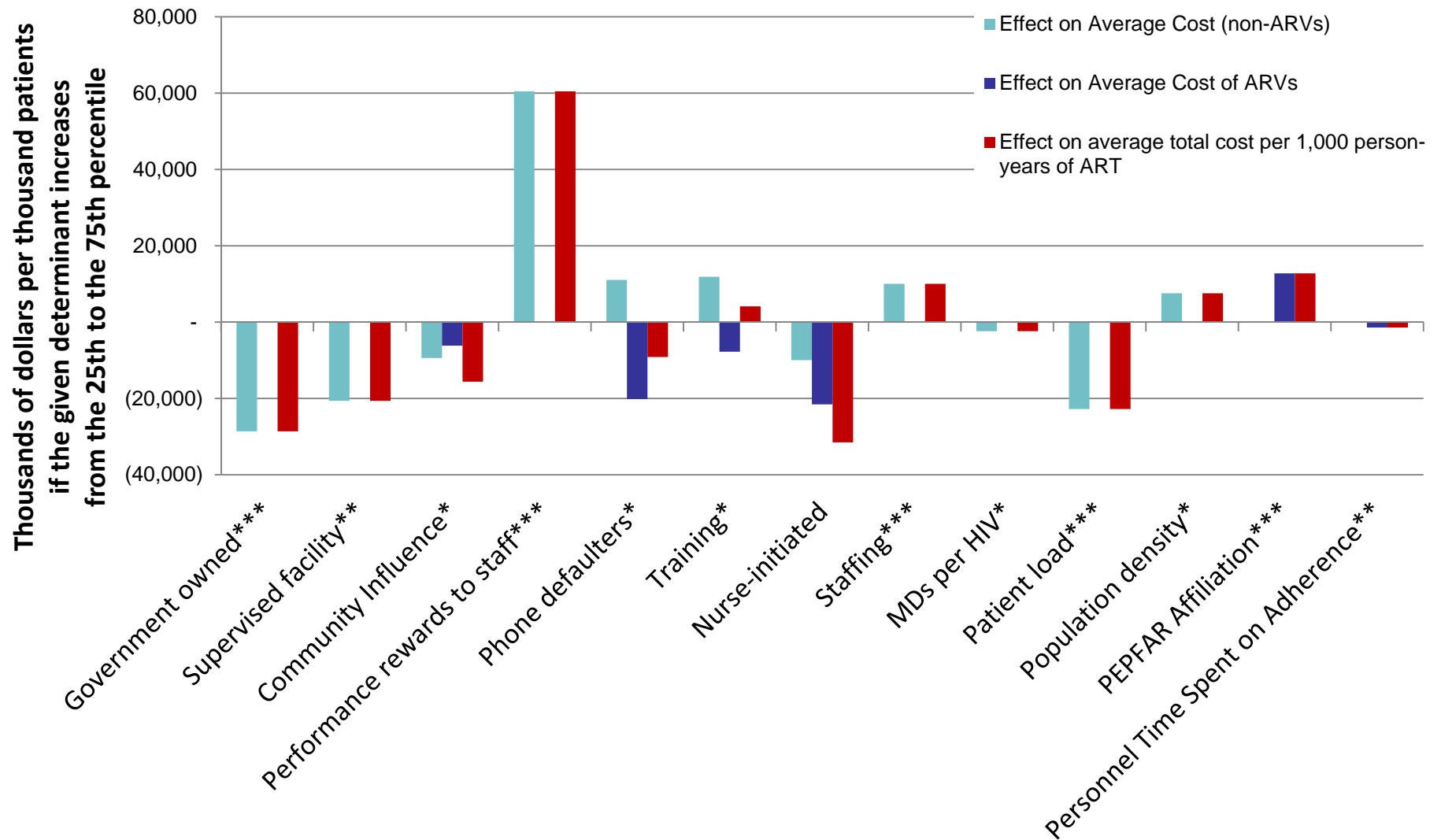
# Comparing the inefficiency scores on the ARV and non-ARV components of total facility-level cost

Cost efficiency on patient management is unrelated to cost efficiency on ARV procurement



Cost inefficiency scores estimated by corrected ordinary least squares

# Determinants of cost-efficiency



Note: Statistical significance: \*p<0.20; \*\*p<0.10; \*\*\*p<0.05

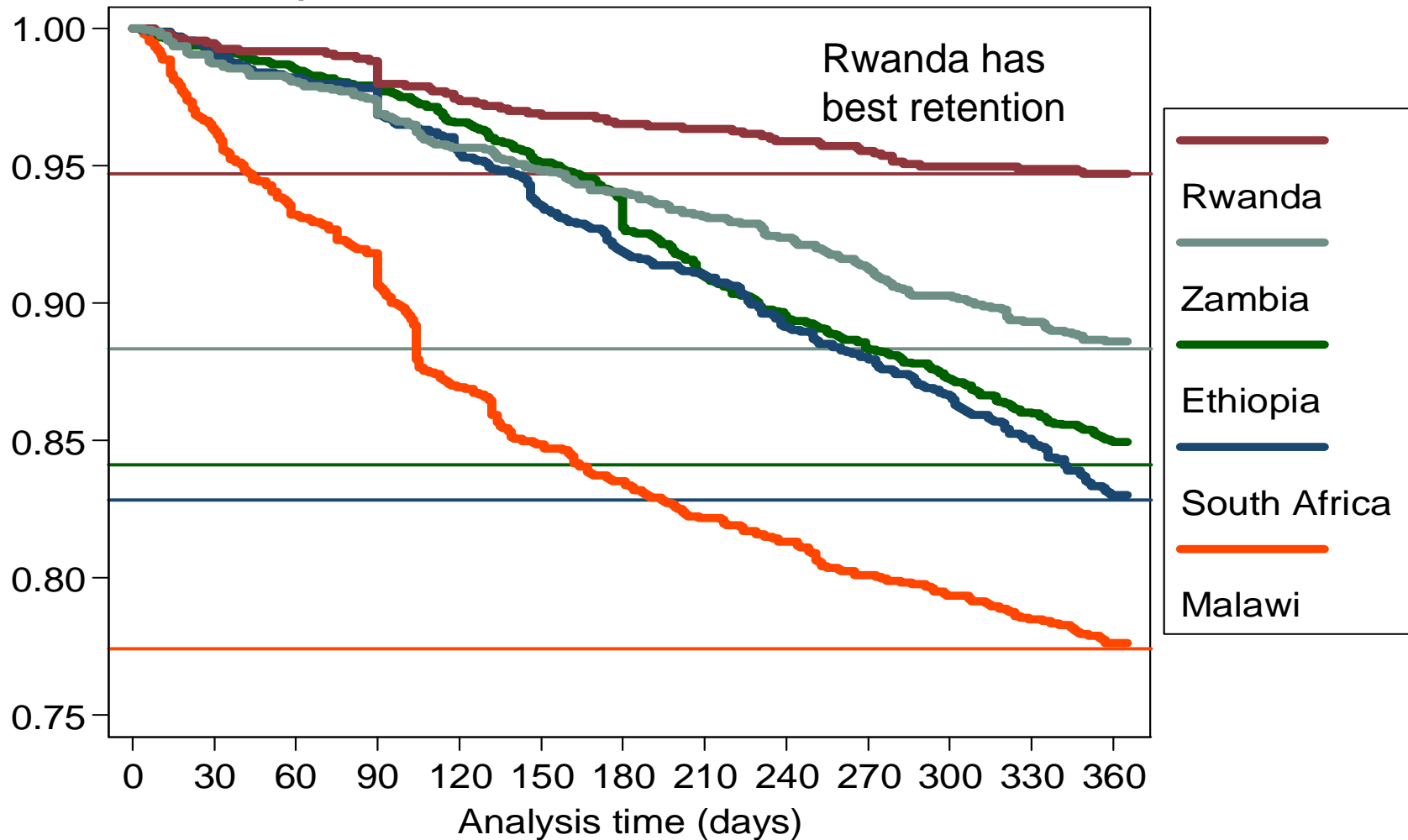
# Methods (3)

- Retention benefits
  - Estimate a Cox survival function to predict retention of new patients
  - Pooled regression on about 5,000 new patients in about 130 facilities uses
    - Individual characteristics
    - Facility characteristics
  - Use stepwise regression to mine the data for the most statistically significant determinants

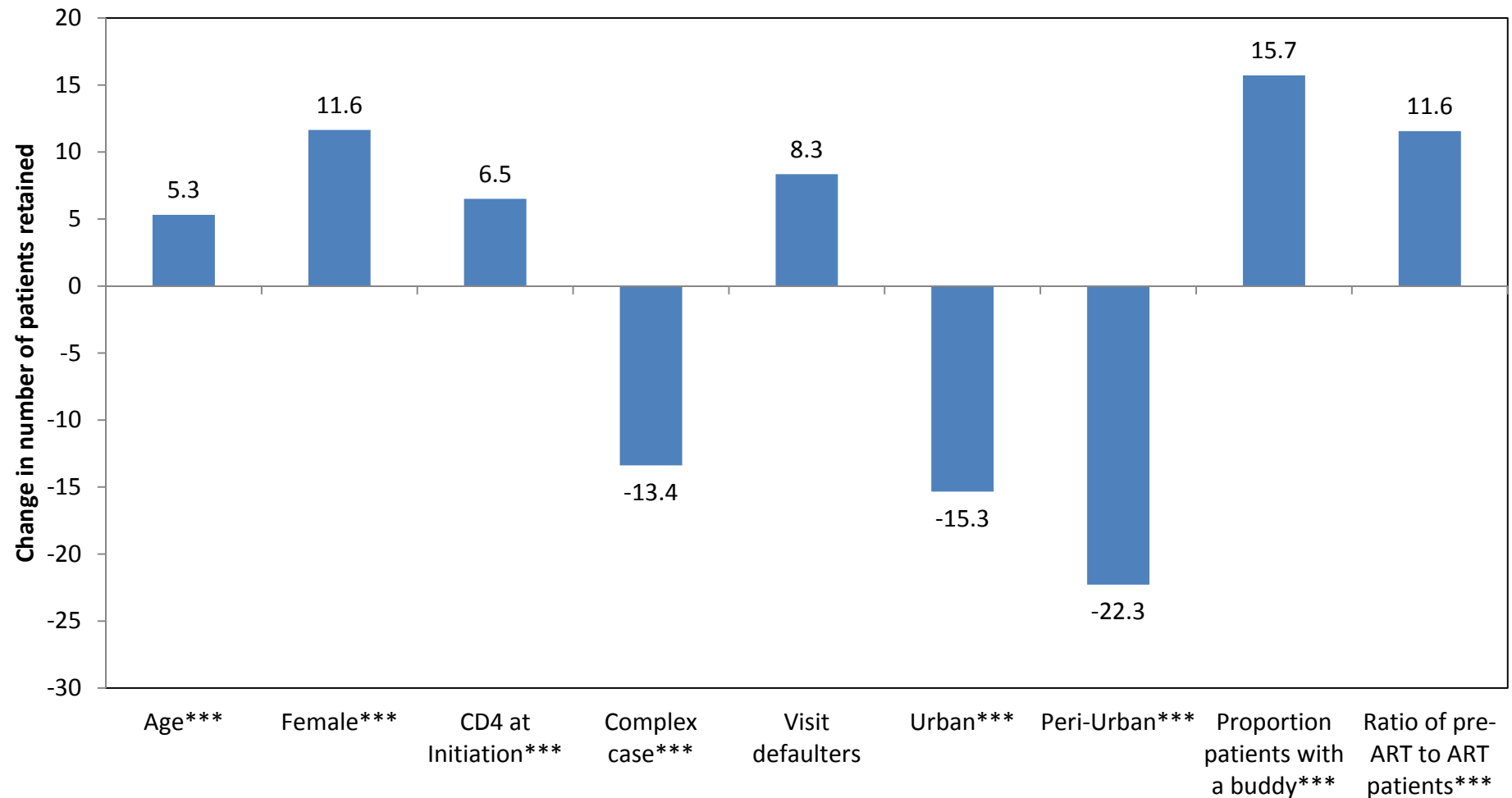
# Unadjusted retention by country

7,727 patients in 160 facilities

Kaplan-Meier Retention estimates

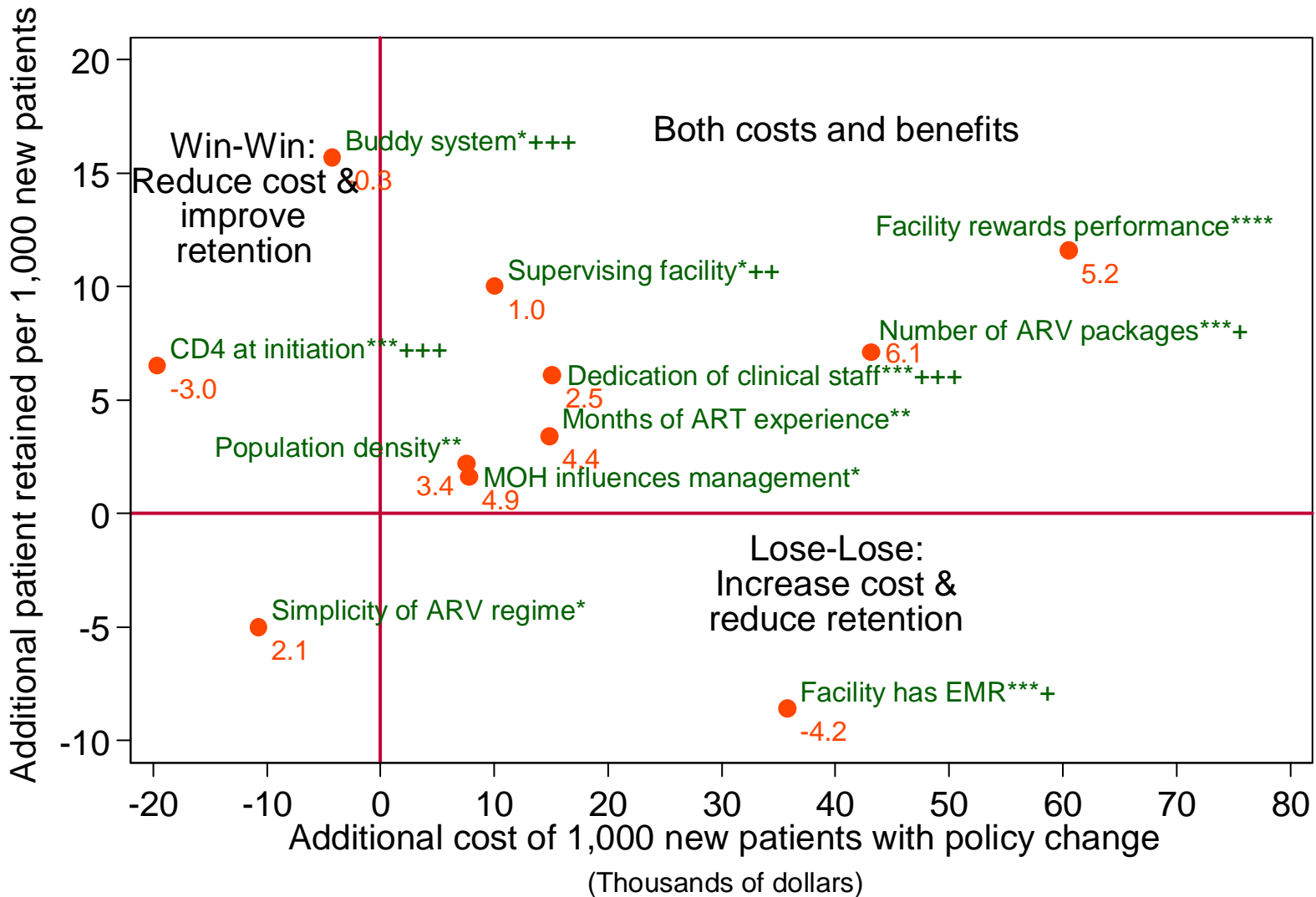


# Determinants of retention



Note: Statistical significance: \*p<0.20; \*\*p<0.10; \*\*\*p<0.05

# Cost and benefits of determinants affecting both cost-efficiency and retention







# Discussion

# Concluding comments (1)

- Cost function
  - Application of “corrected OLS” using the translog joint cost function yields plausible estimates of average and marginal costs and provides estimates of (in)efficiency which can be analyzed in a second stage.
  - Apparent independence of the cost efficiency of ARV procurement and of other costs of delivering pre-ART and ART services justifies analyzing them separately
  - For non-drug costs, there are important complementarities between the delivery of pre-ART and ART services. Only Rwanda seems to be taking advantage of these complementarities.

# Concluding comments (2)

- Retention analysis
  - Individual characteristics explain most of the variation in observed retention of new patients
  - However, some facility characteristics also contribute to explaining retention are important are most Technical efficiency
- Determinants that affect both benefits and costs
  - Early recruitment of patients a higher CD4 counts both reduces cost and increases retention and thus, for an individual facility, is a Win:Win proposition
  - A higher ratio of pre-ART to ART patients improves retention at relatively low cost
  - Several other policies are estimated to improve retention at a cost of between \$1,000 to \$6,000 per additional patient retained.
- Benefits of these policies may also help existing patients, so need to add those analyses

# Concluding comments (3)

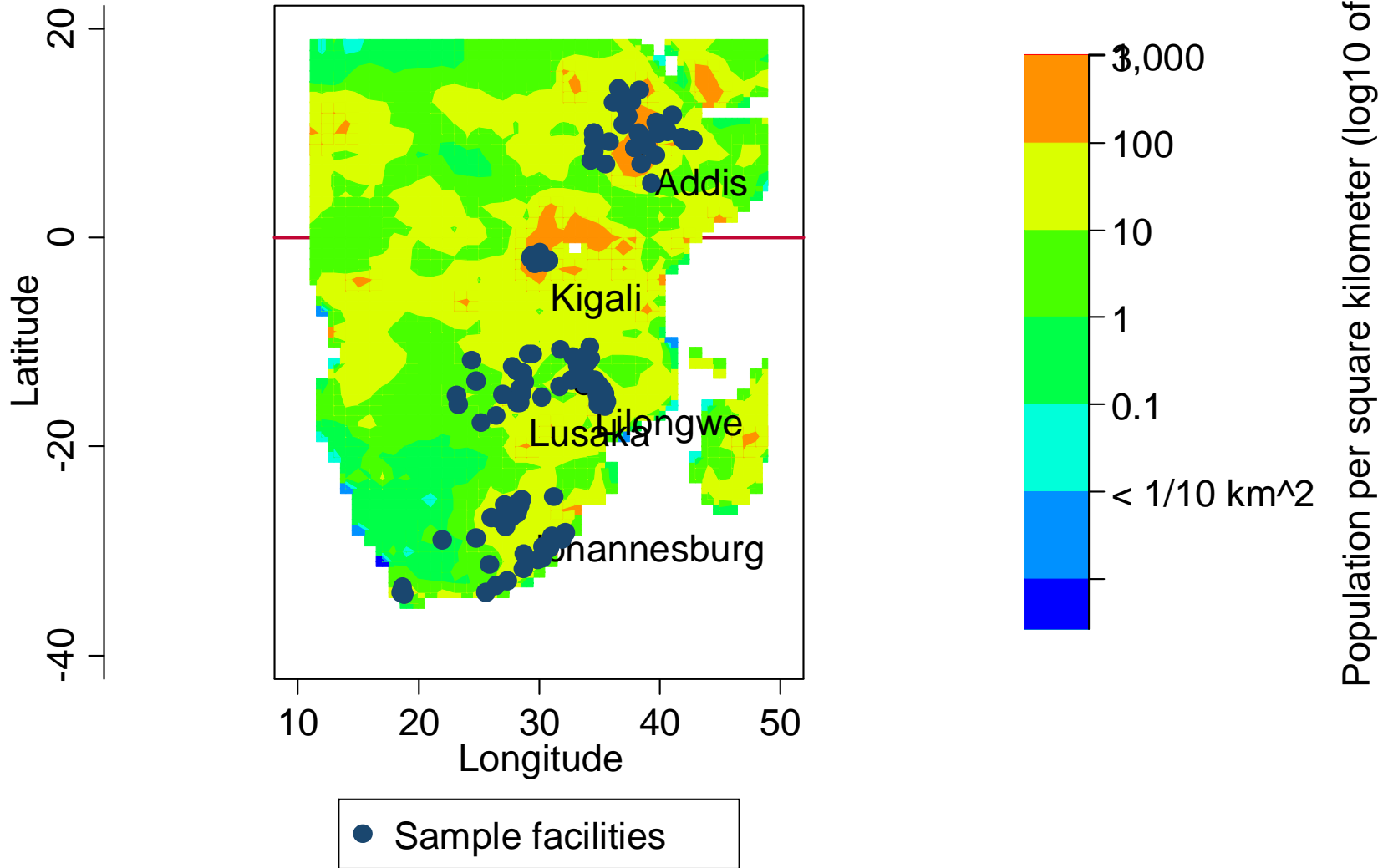
- **Next steps:**
  - Extend the analysis of non-ARV cost to the South African sample of facilities
  - Provide individualized analysis for each of the five countries
  - Scale up cost estimates to estimate the total cost of ART in all of the five countries
  - Projecting future costs of ART treatment under alternative scenarios regarding the mix of facilities to be scaled up and the implementation of supervision and managerial incentives



**END**

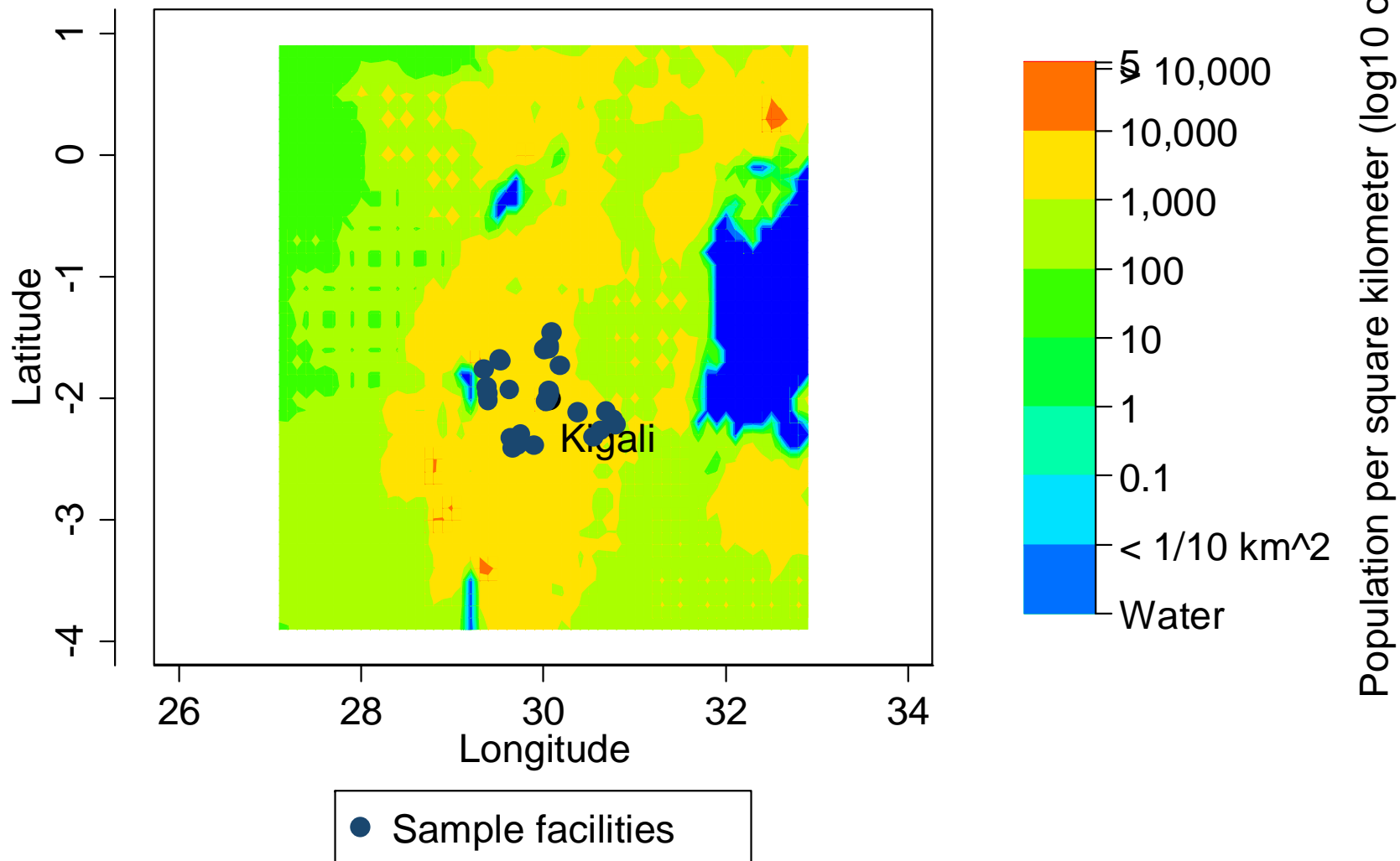
# Location of sampled ART facilities

Ethiopia, Rwanda, Zambia, Malawi, South Africa



# Location of sampled ART facilities

Rwanda



Granularity: Squares of 0.1 x 0.1 degree

# Outline of the talk

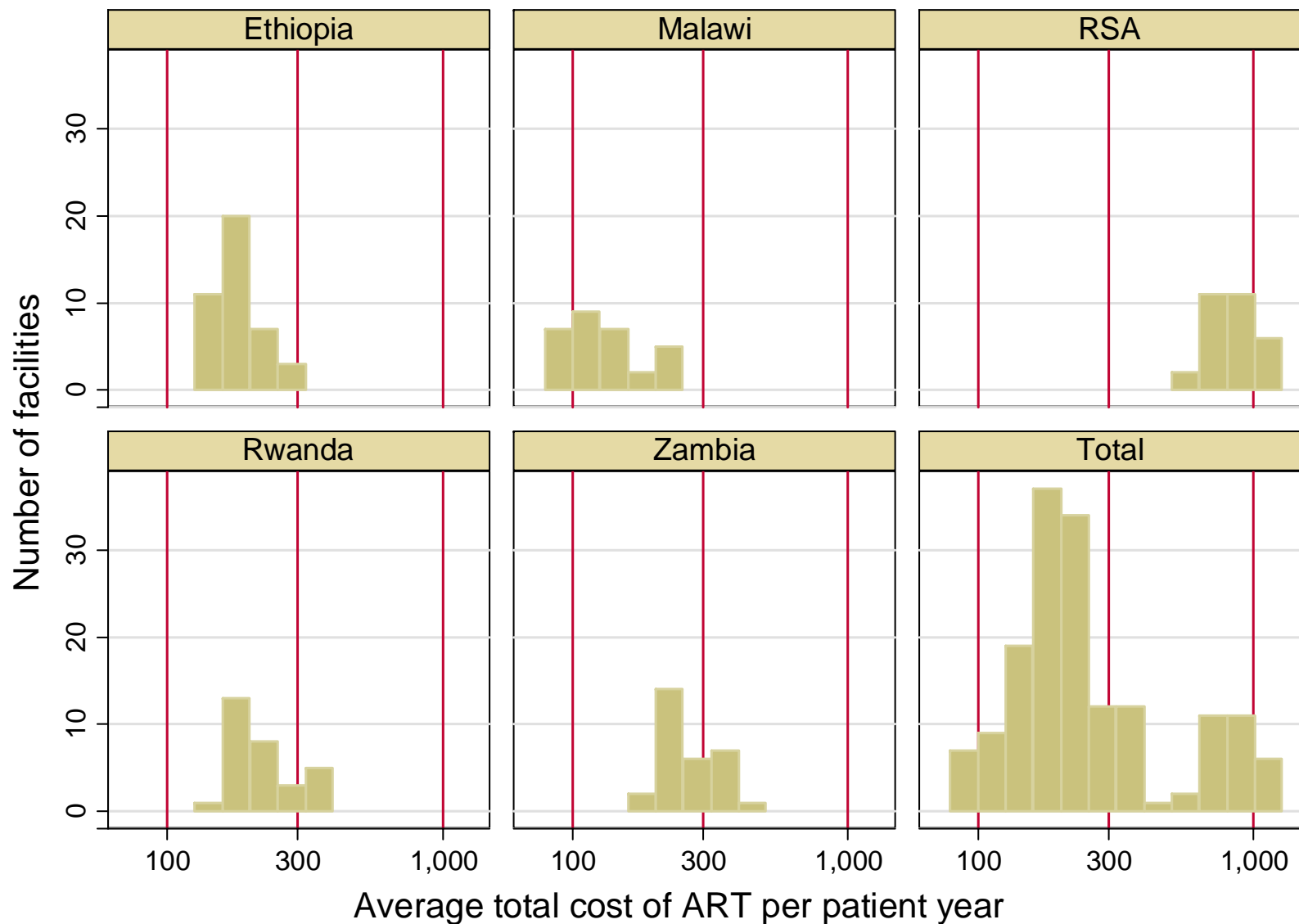
- Heterogeneity in on-site cost of ART by component
  - Study data from 5 countries (2010)
- Explaining patient retention
- Explaining the variation in each cost component
- Clues to efficiency in the ratio of bottom-up to top-down ARV costing
- Discussion





**HETEROGENEITY  
IN ON-SITE COST OF ART  
BY COMPONENT**

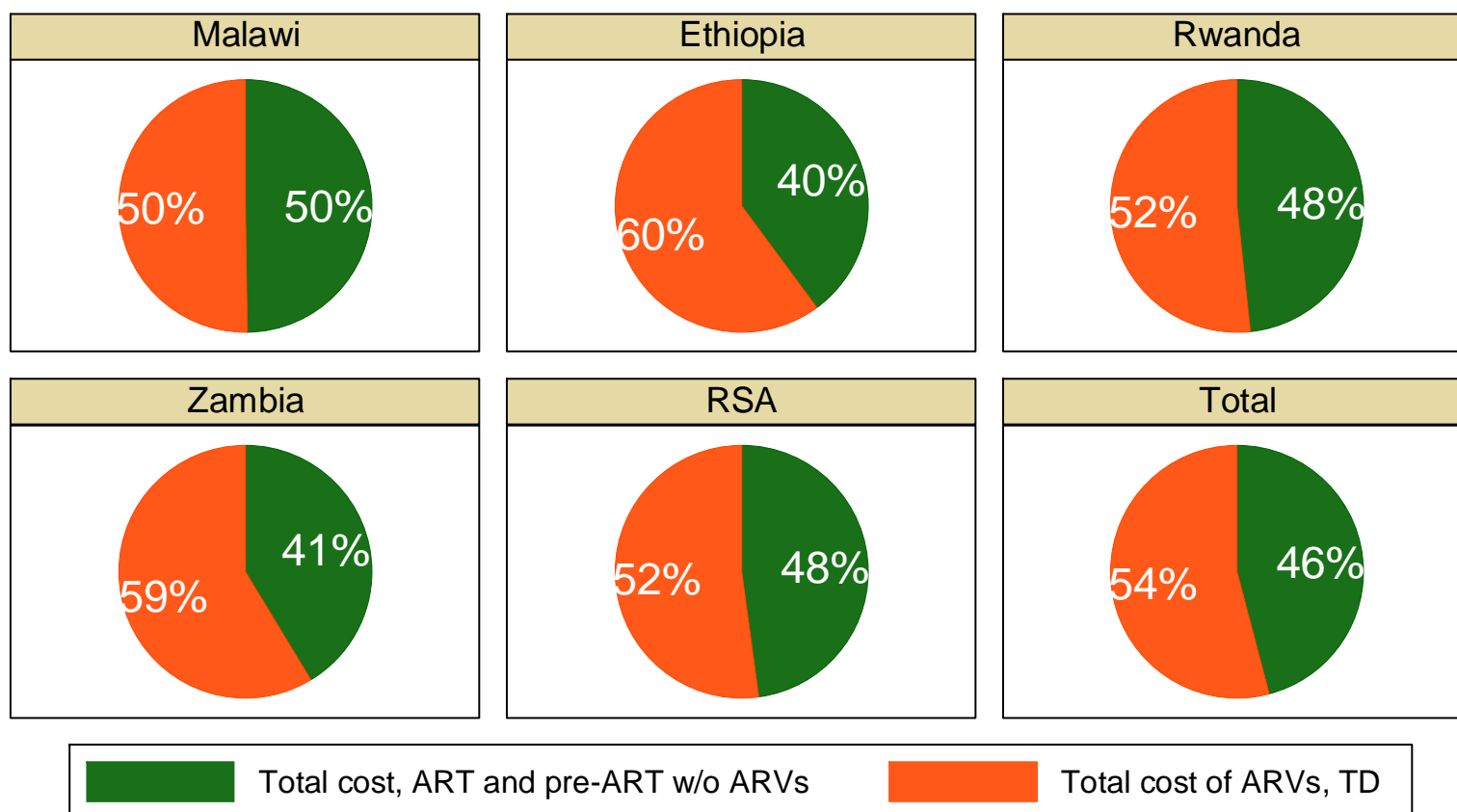
# Variation in average cost of ART



# Analyze ARV cost separately from all other costs of ART and pre-ART

Breakdown of annual HIV/AIDS treatment cost  
by country and overall

Average annual HIV/AIDS cost per year: \$ 318,119

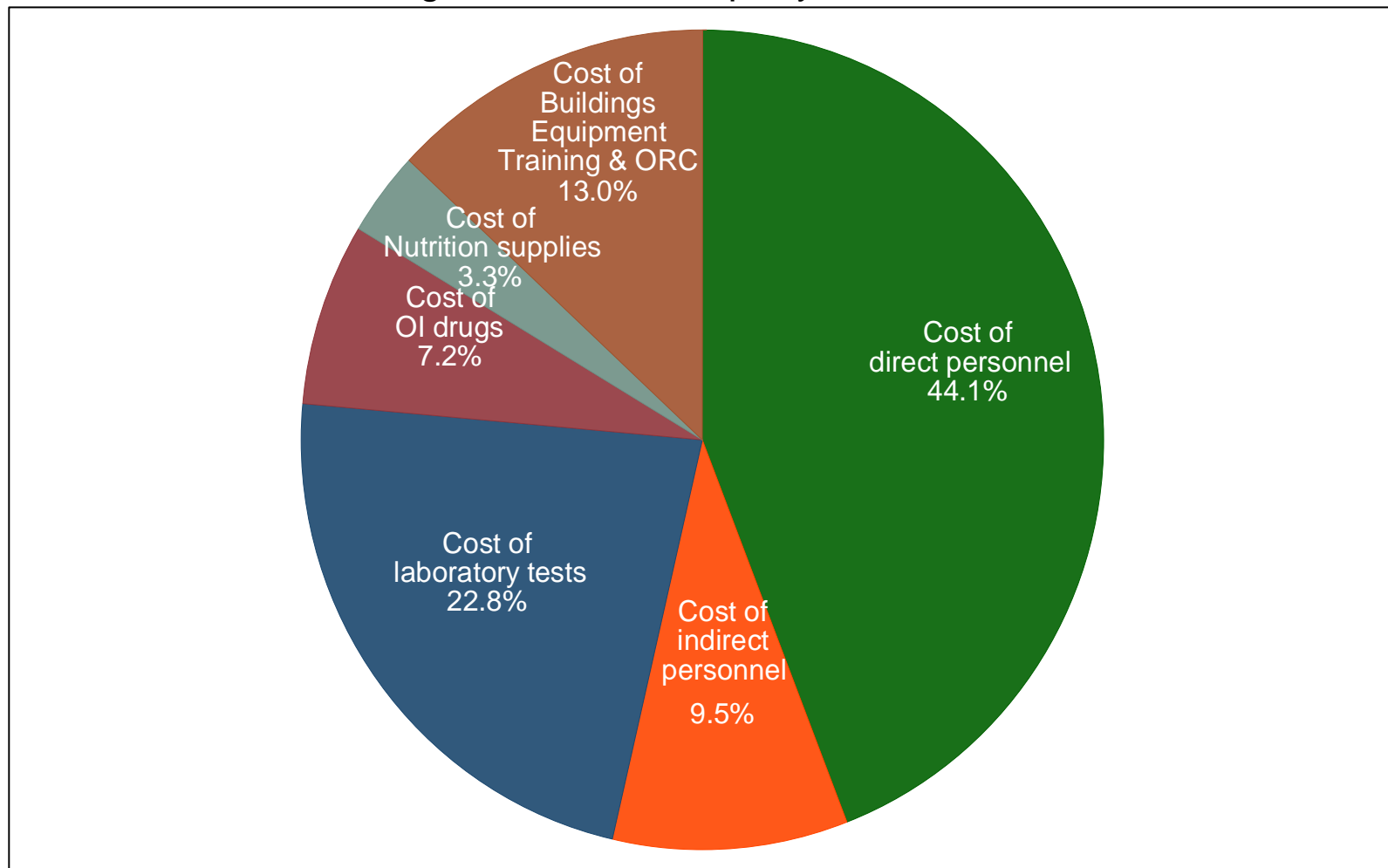


For the 144 facilities with top-down estimates of ARV cost

# Operational costs can be separated into 6 components

Breakdown of annual non-ARV costs in the five-country sample

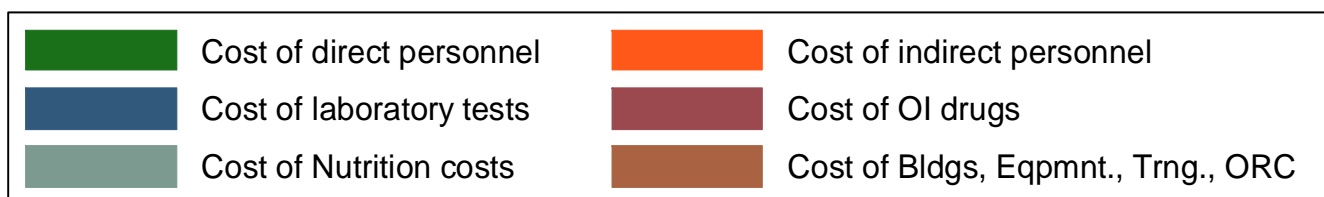
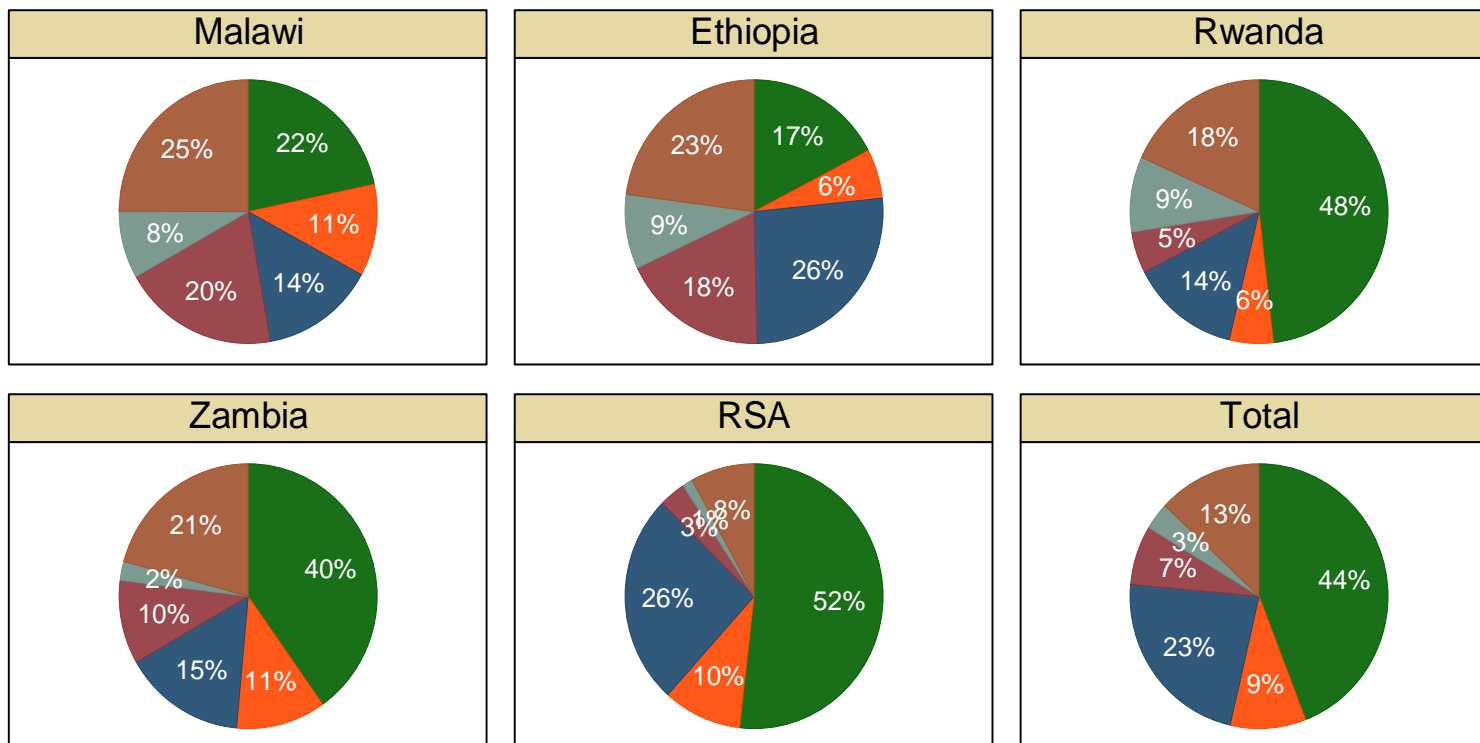
Average non-ARV cost per year: \$ 184,816



For the 161 facilities sampled in the five-countries

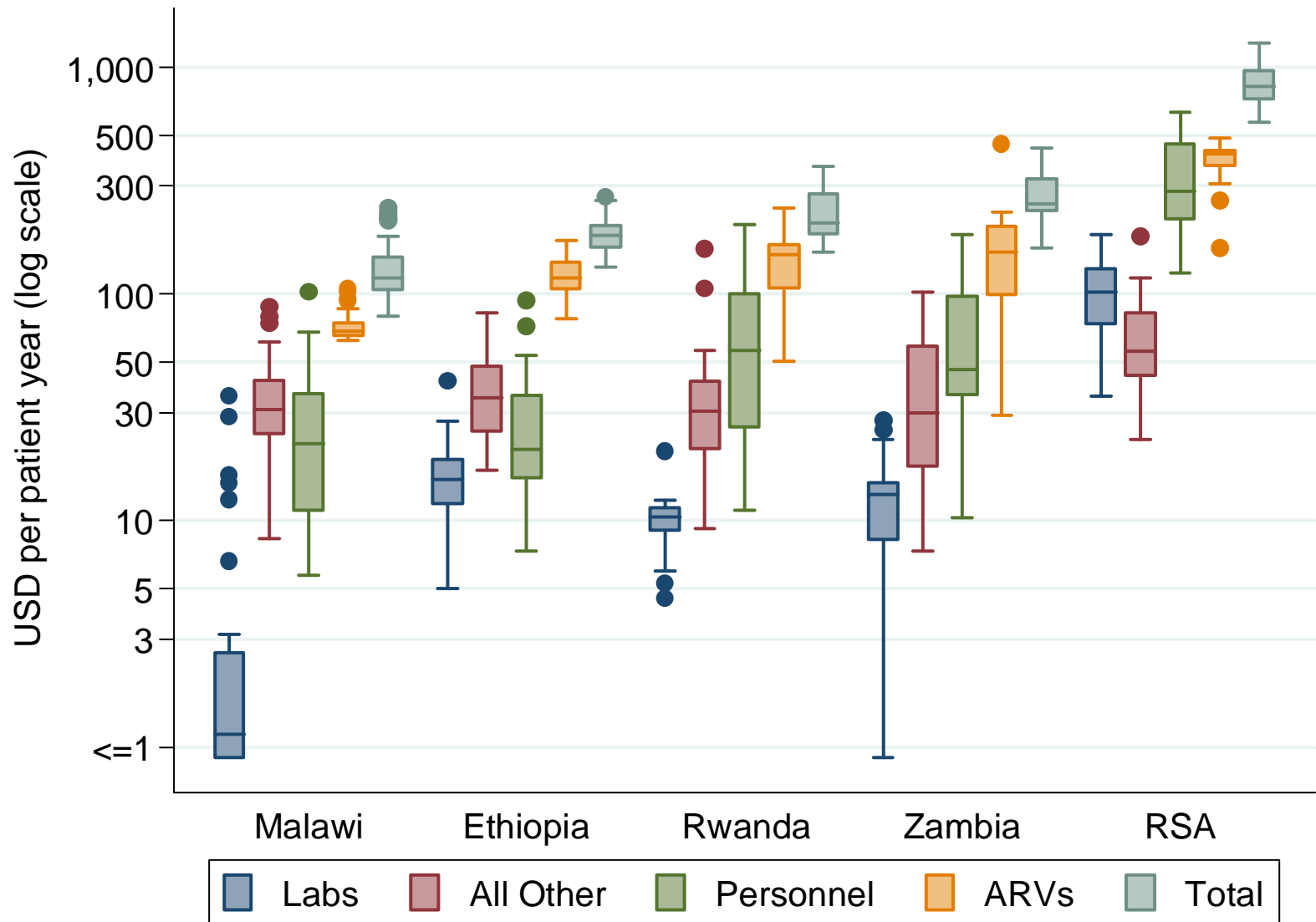
# Direct and indirect personnel cost are from 23% to 62% of non-ARV costs

Breakdown of annual non-ARV costs by country and overall

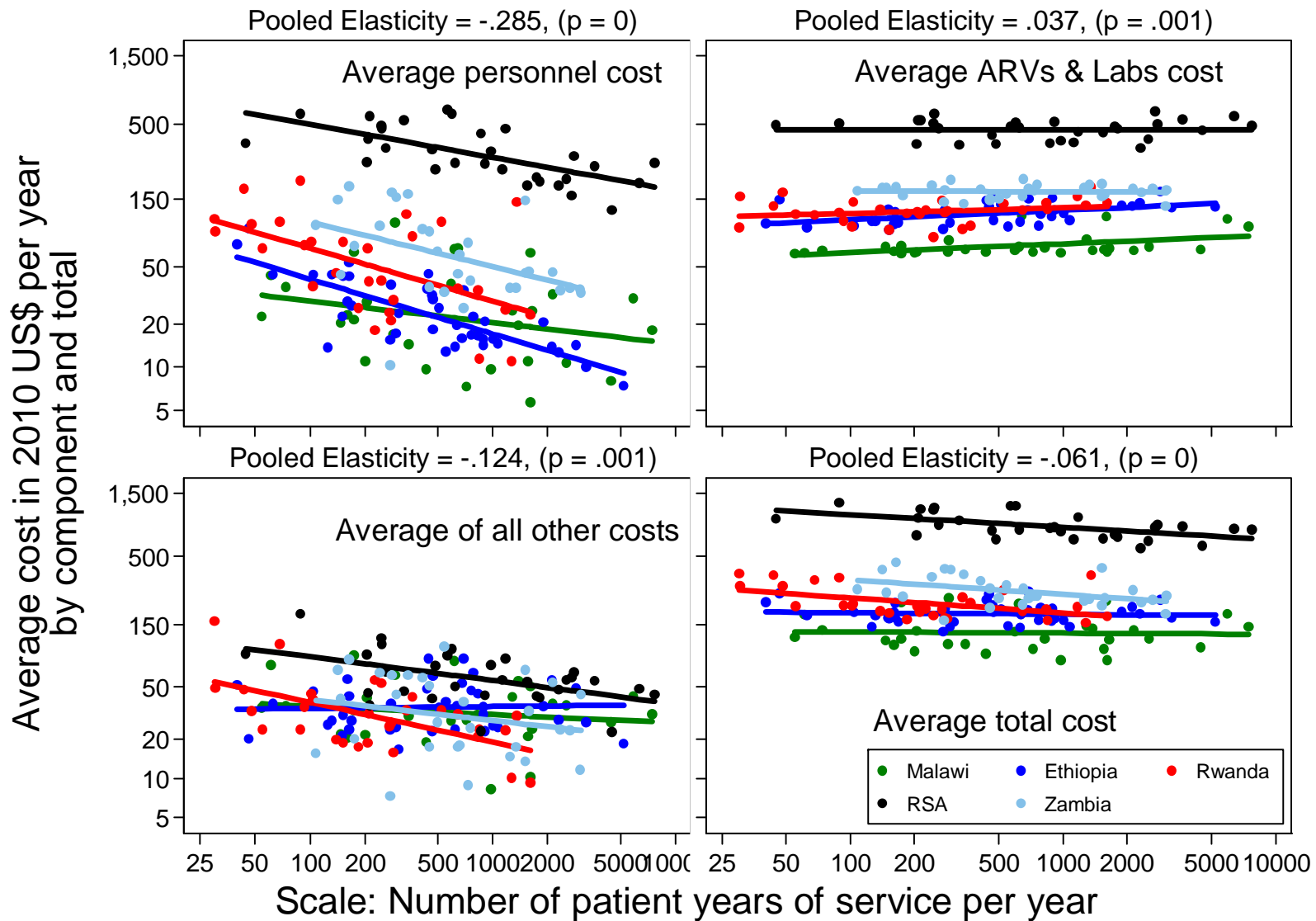


For the 161 facilities sampled in the five-countries

# Variation to be explained



# This study: Scale economies except ARVs & Lab





# **EXPLAINING COST VARIATION BY COMPONENT**



# Our methods (1)

- We attempt to explain variation in average cost and its components across the sample of 161 facilities in five countries.
- Because this is observational data on a random sample across five countries:
  - The data vary in quality and completeness from one facility to the next
  - Some potentially interesting variables are too frequently missing to include in the analysis.
  - Some facilities must be omitted from the analysis because they have too many missing or extreme variables
  - With only 30-40 observations per country, we have limited statistical power to analyze the countries individually

# Our methods (2)

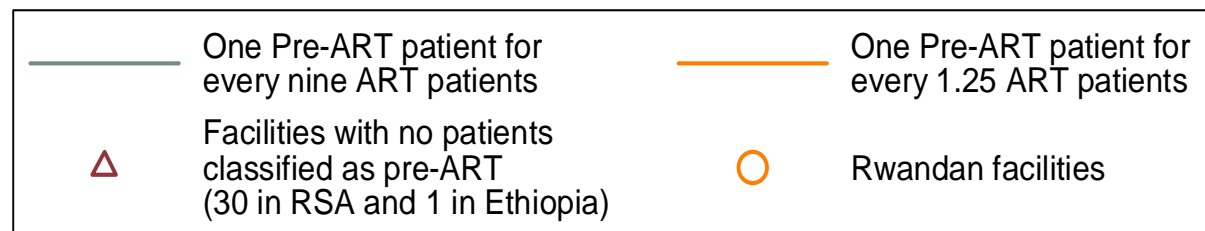
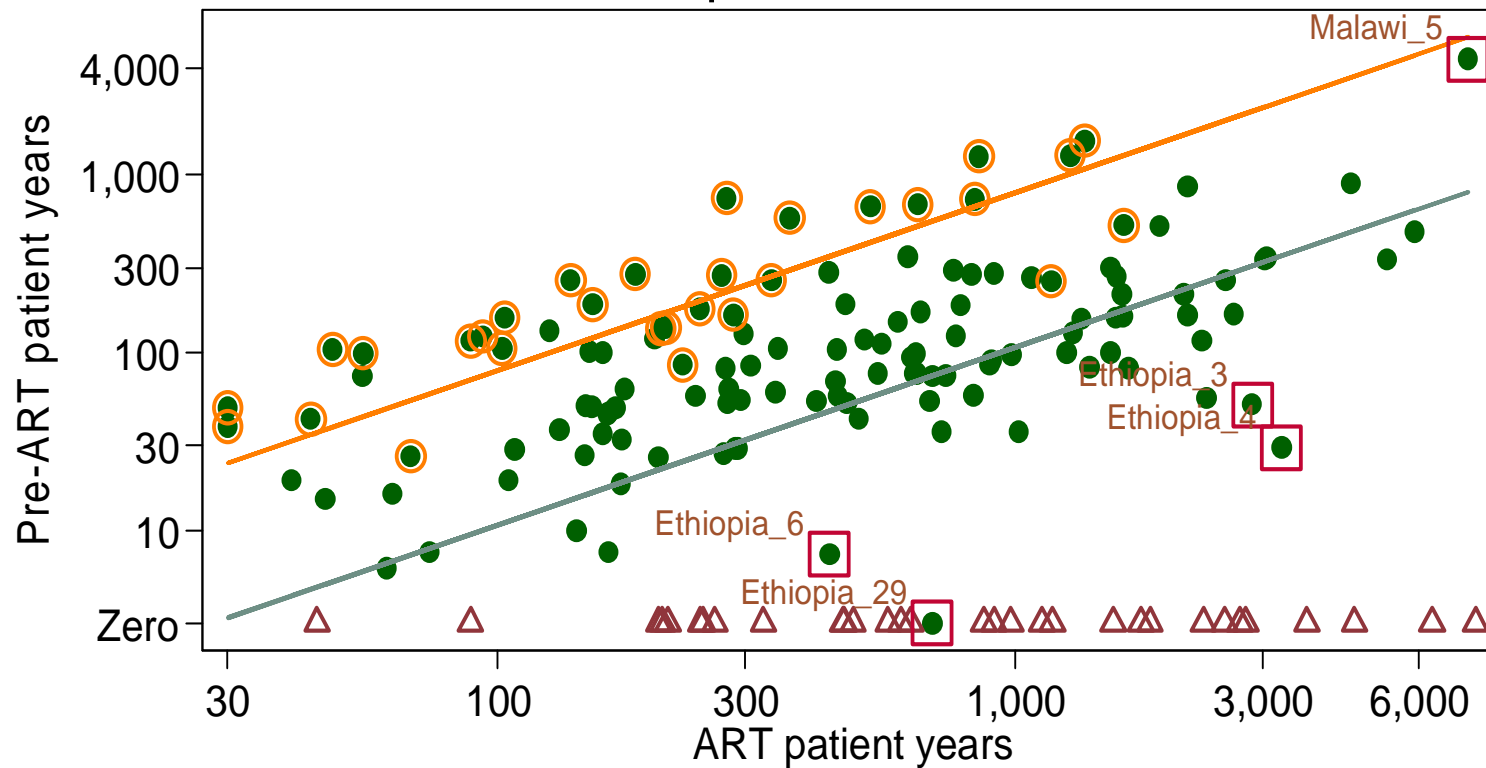
- Because this is observational data on a random sample across five countries:
  - With observational data, multiple regression offers more hope than bivariate analysis of revealing whether an “explanatory” variable affects average cost or its components.
  - Therefore we mainly present the results of multiple regressions.
  - In these multiple regressions, even a strong associations between one of our “explanatory” variables and an average cost component does not reveal a causal relationship. Rather it suggests a causal hypothesis, which could be tested by an experiment or pilot program.

# Our methods (3)

- Our objective is to embed an analysis of efficiency variation in Rwanda within an overarching structure common to the five countries
  - We separately analyze the cost of ARV's and all other operating cost of ART and pre-ART patients
  - We estimate a parsimonious joint cost function that controls only for the major structural causes of cost variation: scale and factor prices
    - We estimate a translog cost function on data from all five countries
    - The dependent variable is the total non-ARV cost of both ART and pre-ART
    - We explain more than 95% of the variation in the total cost of producing pre-ART and ART services by the quantity of each of these services produced and a set of 5 prices variables
  - We derive an estimated inefficiency score for the subset of 130 firms that produce both pre-ART and ART. (We have excluded 31 facilities, 30 in RSA and 1 in Ethiopia.)
    - We use the method of “corrected ordinary least squares”
  - For each of the four countries, we use multiple regression to explore the association between a set of determinants and the efficiency scores of firms in that country
  - Finally we project the estimated impact of a 50 percentile change in each determinant on both cost and patient retention

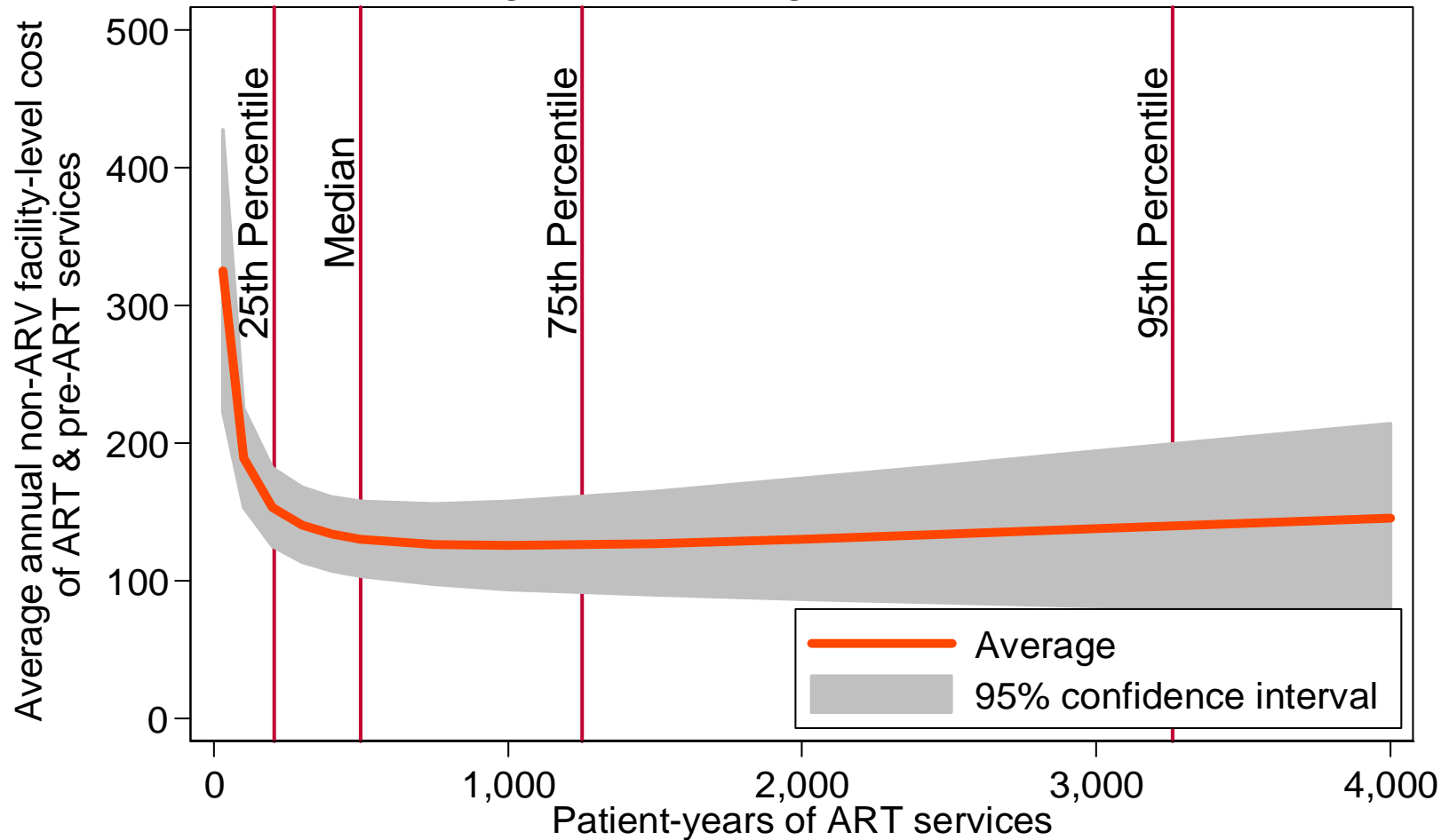
# Facilities differ greatly in the amount of pre-ART services they deliver

Combinations of ART and pre-ART services delivered in sampled facilities in 2010



# Average total non-ARV cost declines with the number of ART person-years served

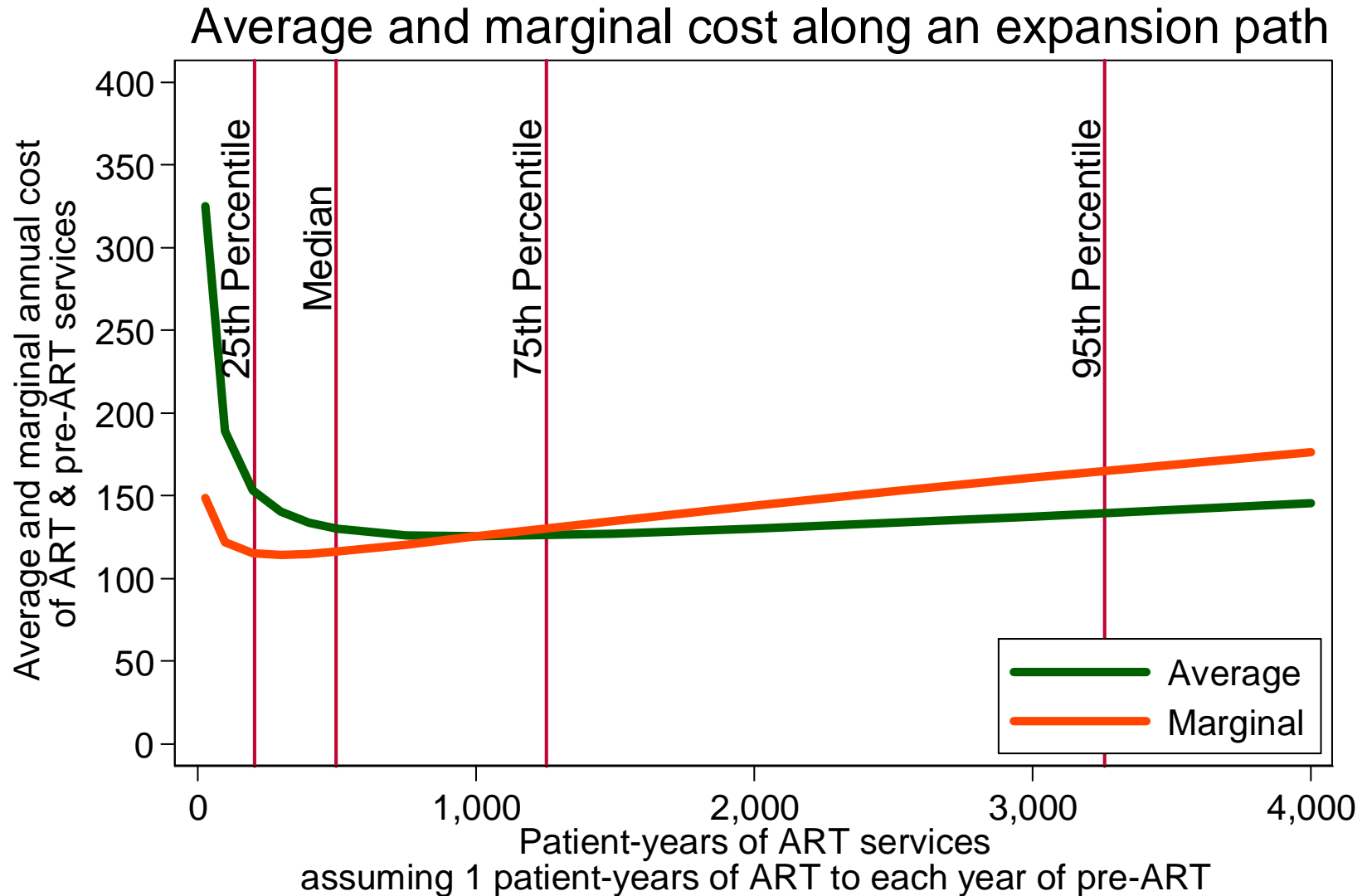
## Average cost along an expansion path



Assuming 1 patient-years of ART to each year of pre-ART

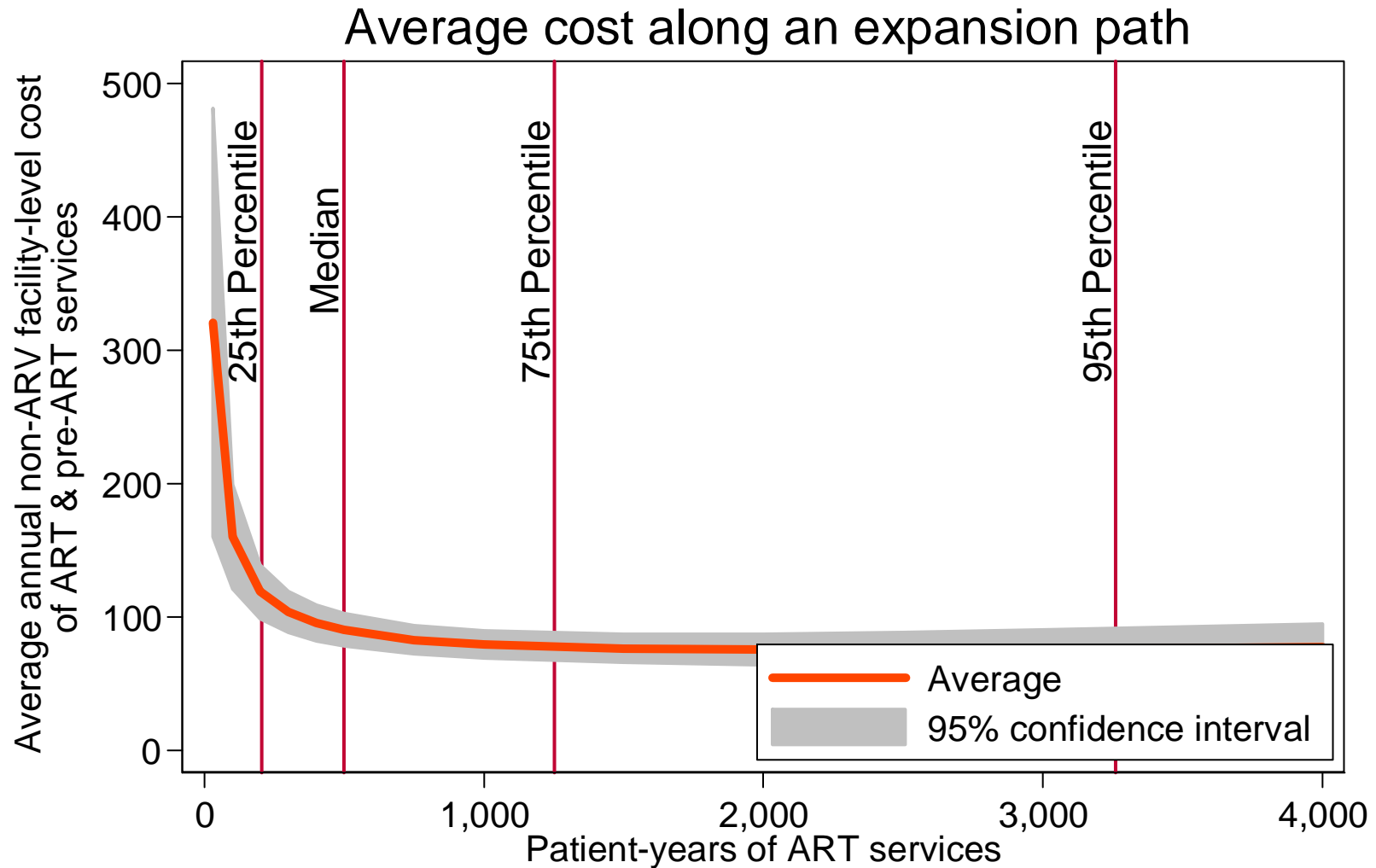
Below the median output, a 100% increase in output is associated with a 67.5% increase in cost

# The marginal cost of an additional patient is greater in larger facilities



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# Average total non-ARV cost declines with the number of ART person-years served

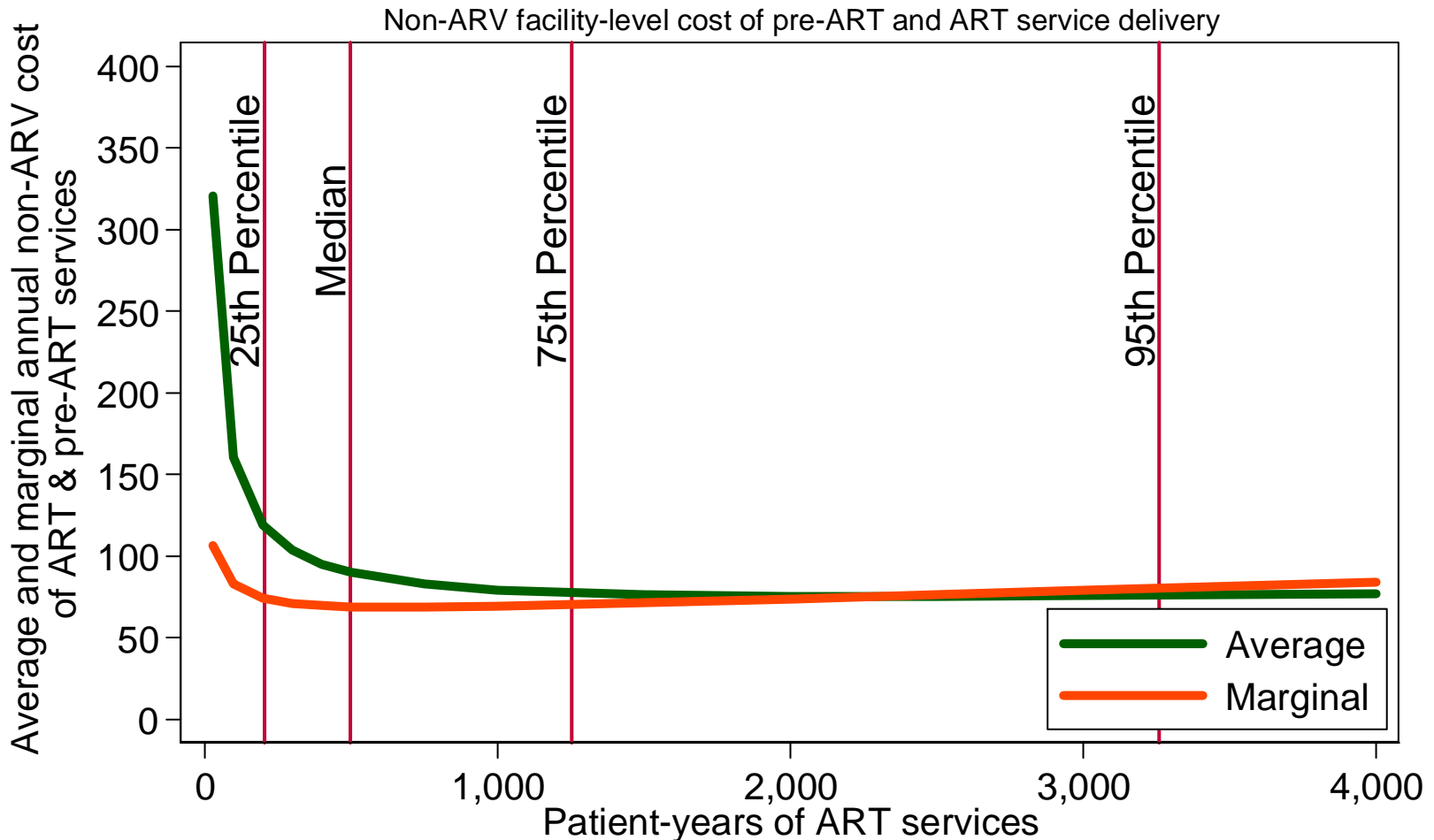


Assuming 9.1 patient-years of ART to each year of pre-ART

Below the median output, a 100% increase in output is associated with a 53.8% increase in cost

# The marginal cost of an additional patient is greater in larger facilities

## Average and marginal cost along an expansion path

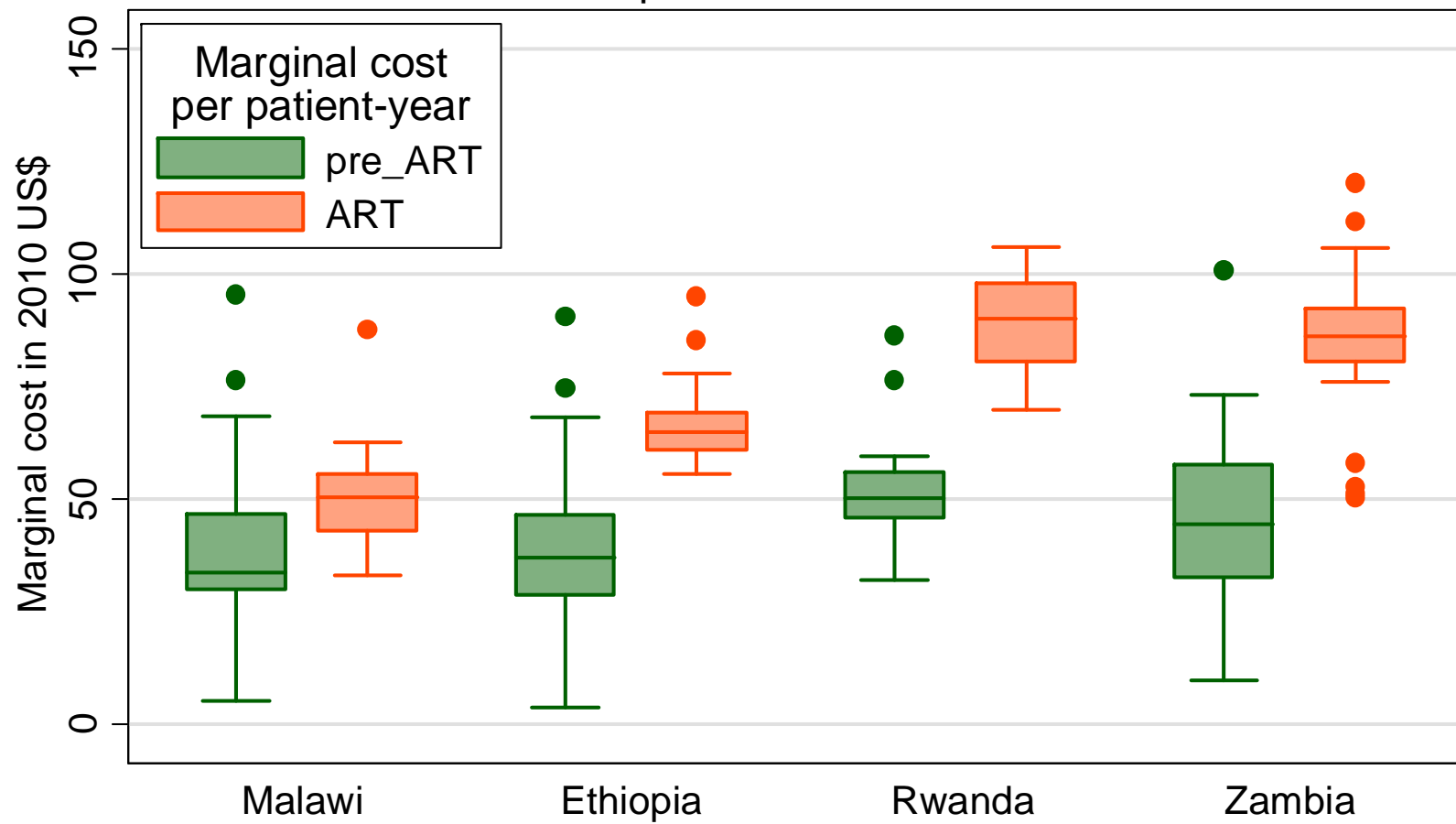


Below the median output, a 100% increase in output is associated with a 53.8% increase in cost



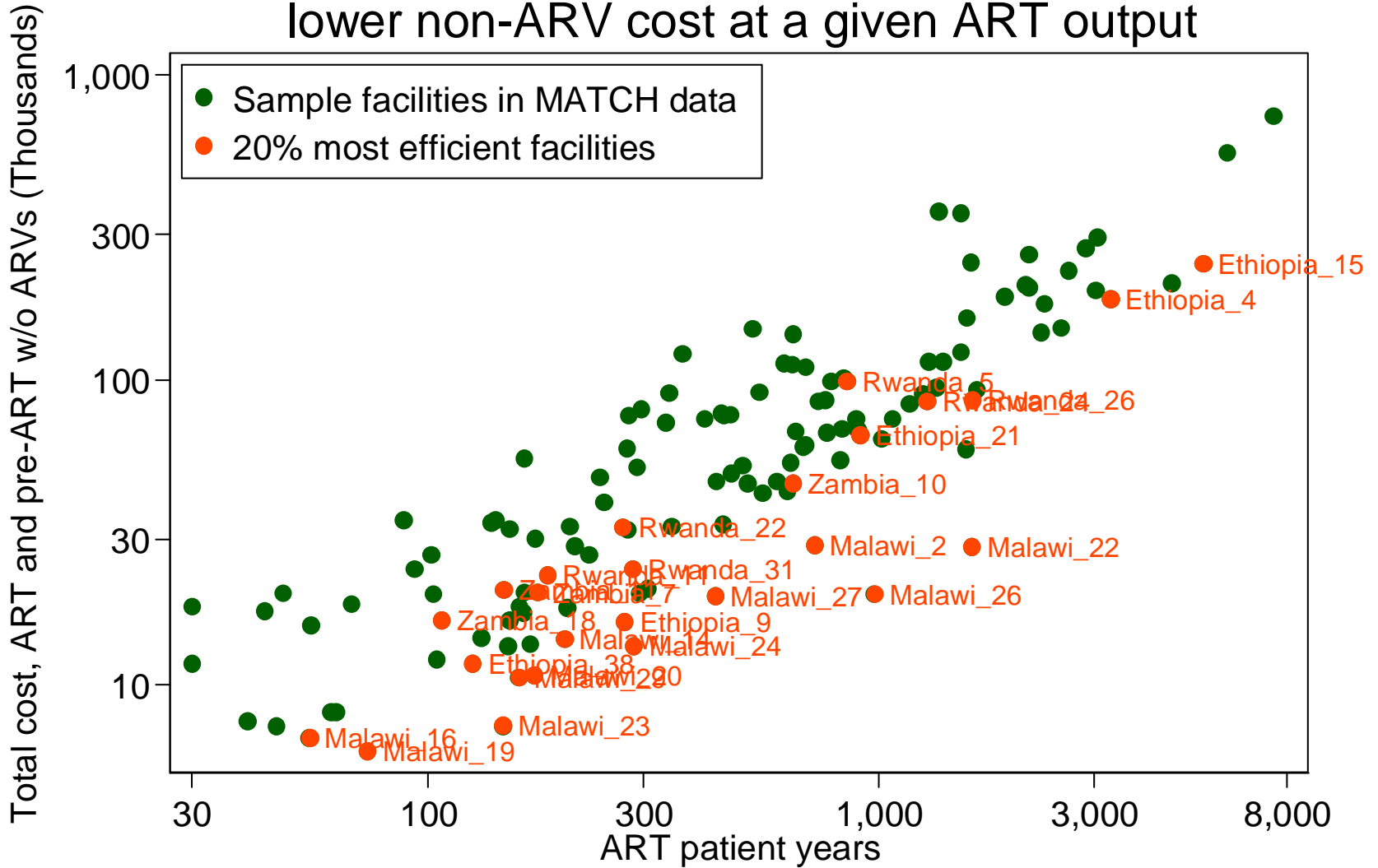
# The estimated cost function provides the marginal costs of service delivery

Marginal facility-level non-ARV cost  
of a patient-year of pre-ART or ART by country  
Evaluated at the sample values of all other variables



22 negative values in Ethiopia, Malawi, Zambia excluded from chart

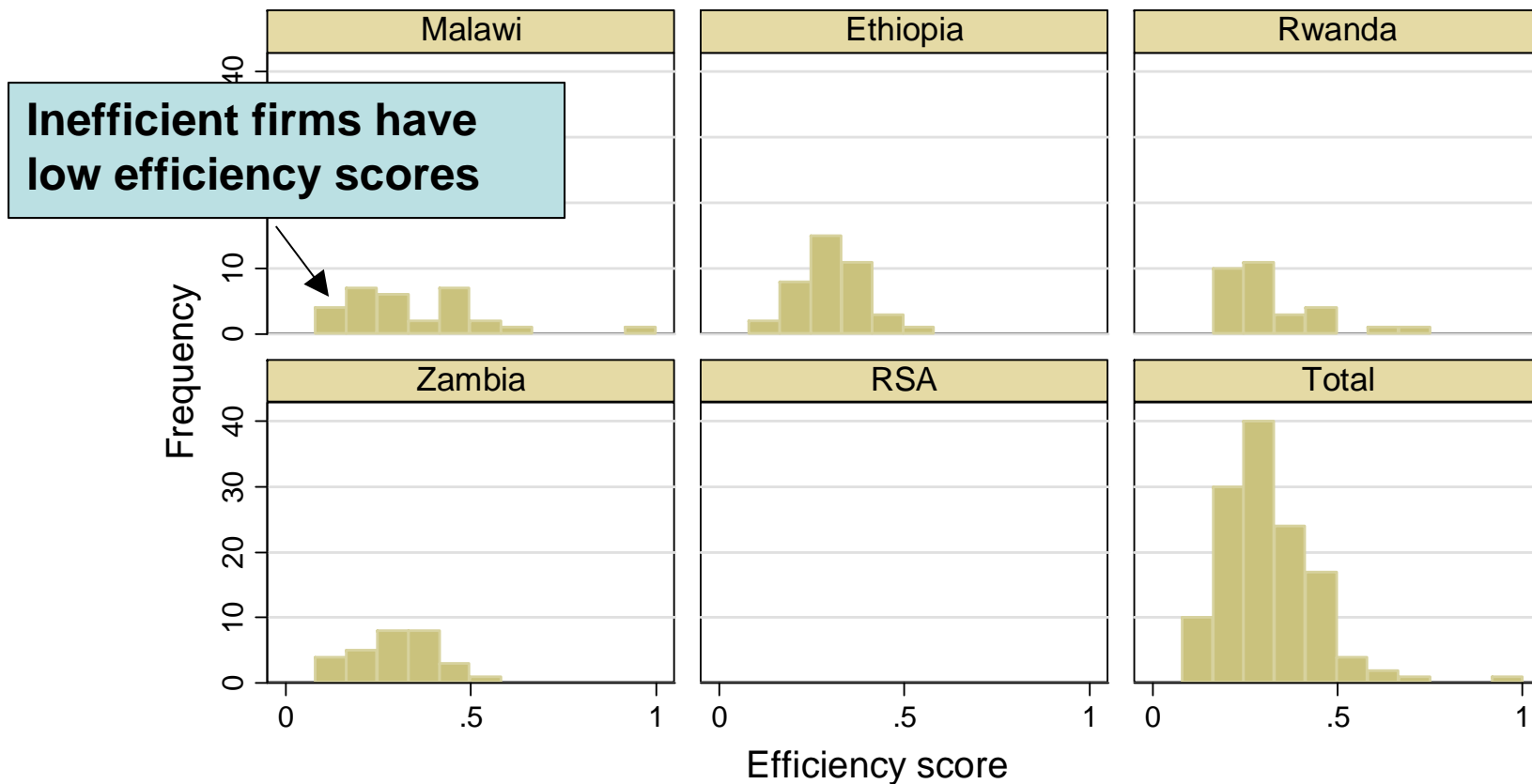
## More efficient facilities tend to have lower non-ARV cost at a given ART output



# Efficient firms in all 5 countries

Cost efficiency varies in each sample country

Cost efficiency is defined as the inverse of the ratio of actual to theoretically minimum total cost

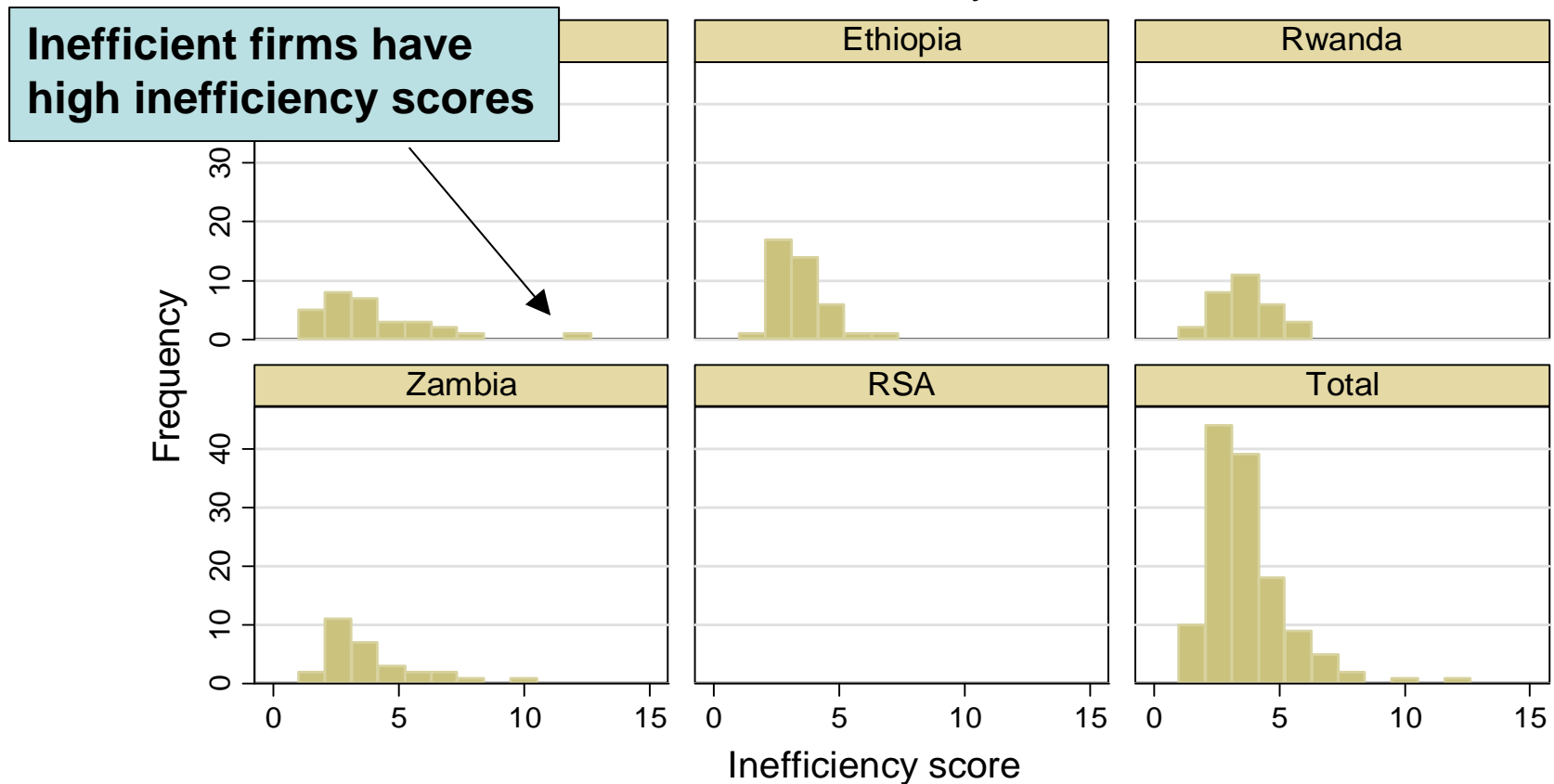


Graphs by Nation

# Our second stage analysis is to explain the inefficiency score

Cost inefficiency varies in each sample country

Cost inefficiency is defined as  
the ratio of actual to theoretically minimum total cost

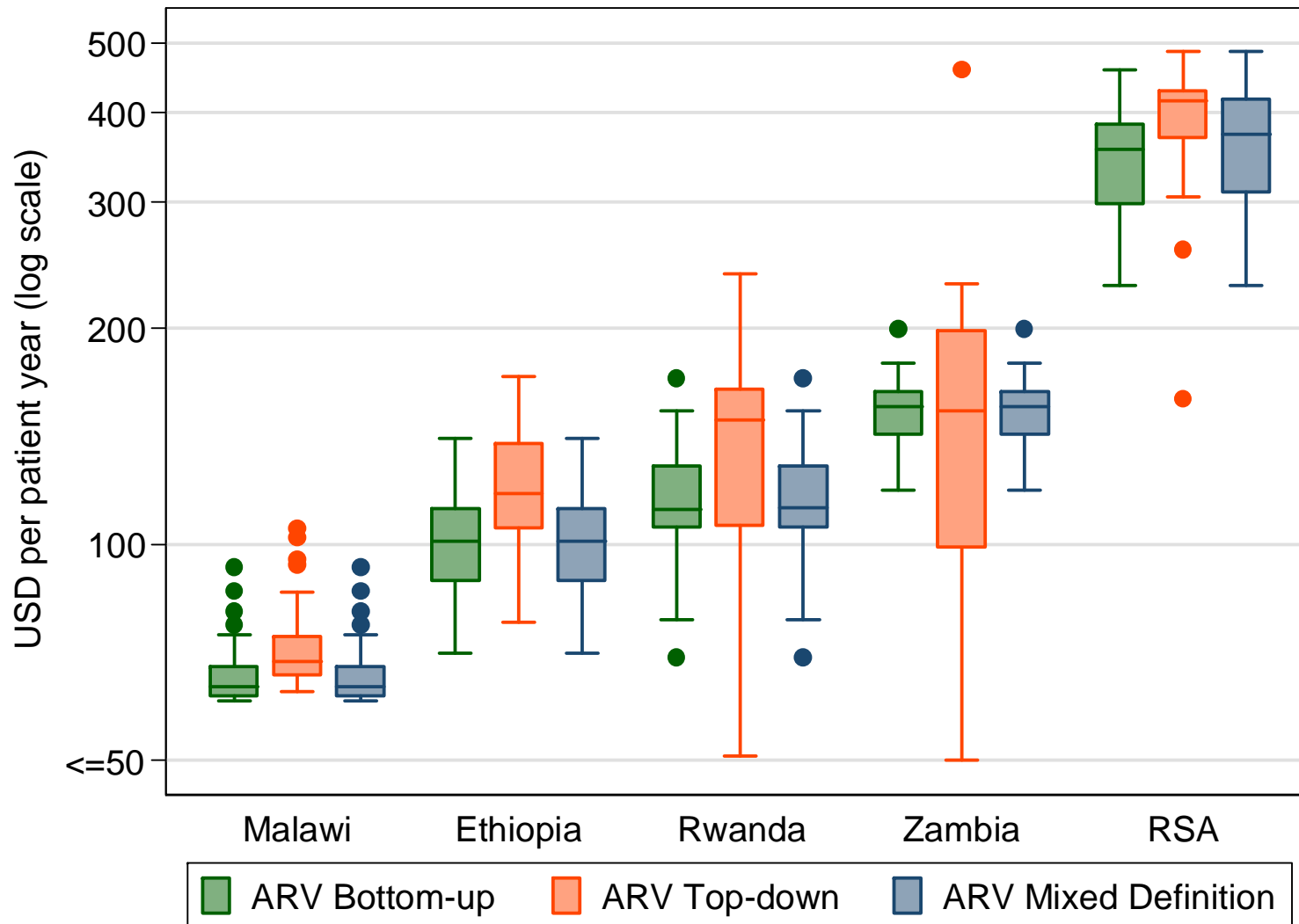


Graphs by Nation

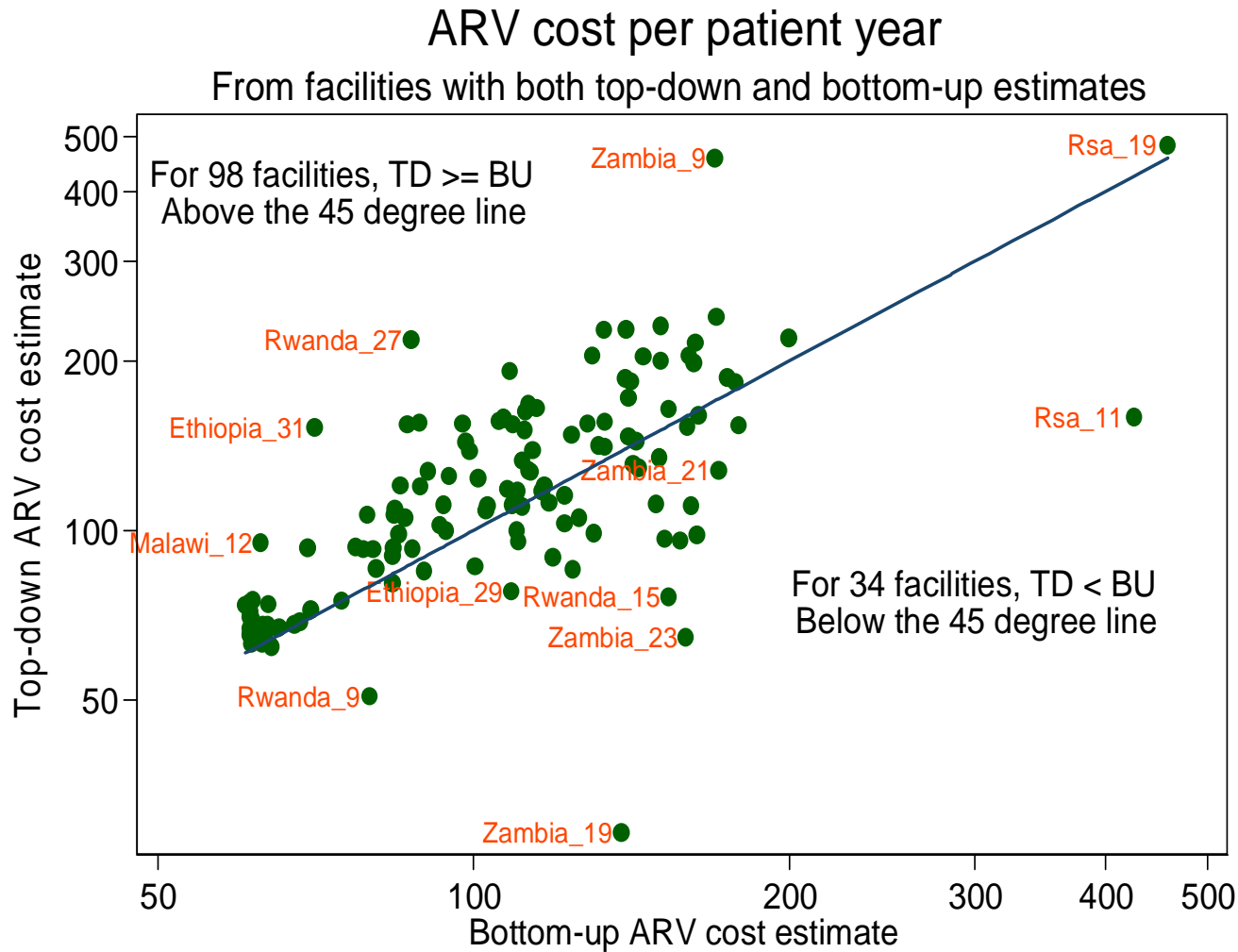


**CLUES TO EFFICIENCY IN THE  
RATIO OF BOTTOM-UP TO  
TOP-DOWN ARV COSTING**

# Alternative estimates of ARV costs



# TD estimates may be more accurate for most facilities



# Reasons for difference between Top-Down and Bottom-up calculation of drug costs

- Possible sources of a higher TD/BU ratio
  - There is wastage or pilferage so the stock cards show that a facility received more drugs than were required by the patients.
  - The facility does not accurately record all legitimate transfers of drugs to other facilities
- Possible sources of a lower TD/BU ratio
  - There are stock-outs in the facility so even though bottom-up costs suggest patients should have received more drugs, the top-down information shows that the facility did not have adequate drugs
  - The facility receives drugs at a cheaper price than suggested by the price of regimes in national estimate.
  - The facility does not accurately or systematically record all receipts of drugs.

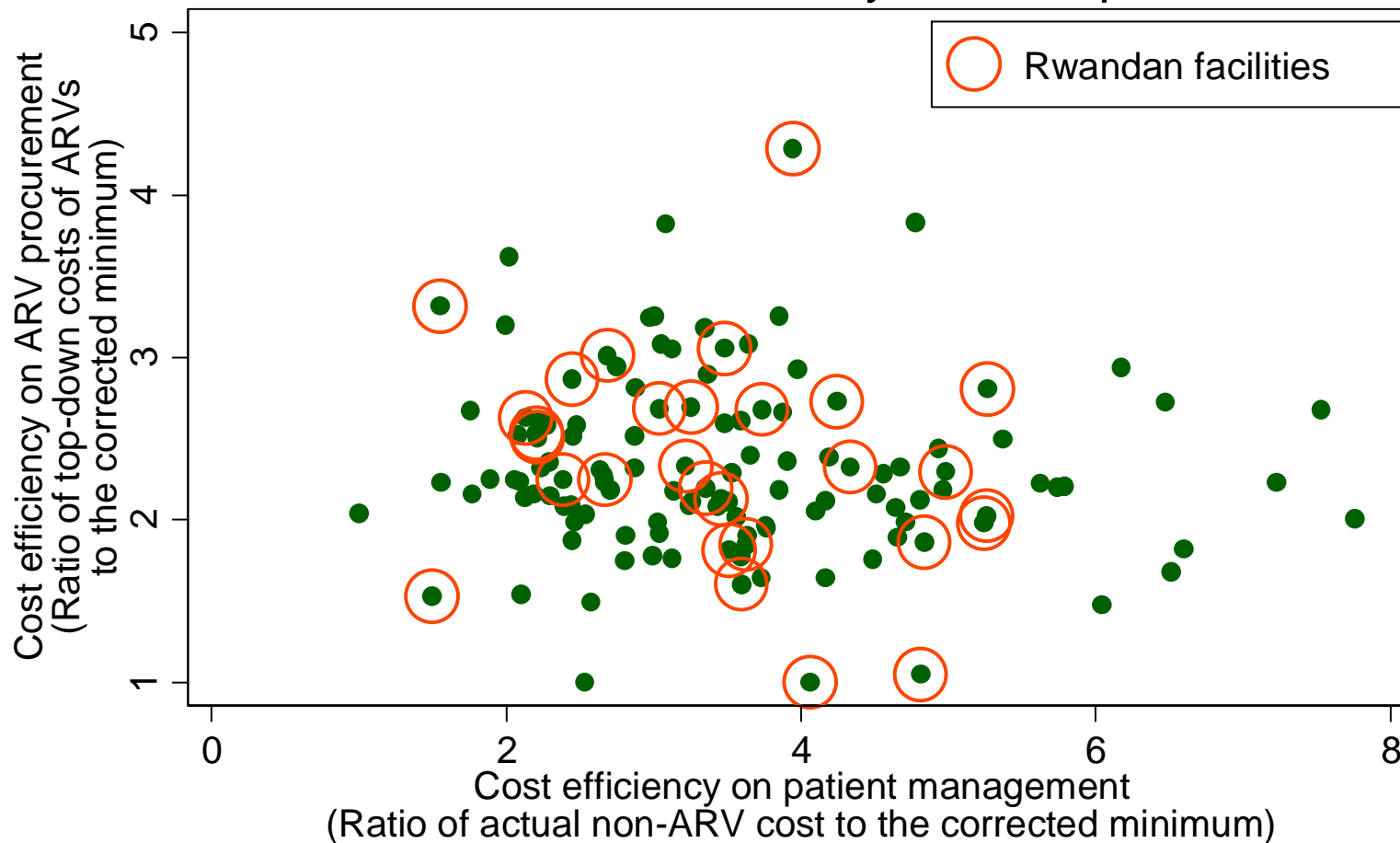


# Some variables predict the TD/BU ratio

	log(TD BU Ratio)	
	With country dummies	Without country dummies
Some PEPFAR support	0.294*** (0.077)	0.117** (0.054)
Percent of patients on 2L	0.053*** (0.020)	0.048** (0.021)
Any stockouts?	-0.069 (0.050)	-0.076 (0.052)
Facility Dedicated to HIV (dummy, 1=Yes)	-0.257*** (0.091)	-0.331*** (0.092)
Distance of the facility to the capitol, relative to the farthest from capitol	0.044 (0.092)	0.169* (0.090)
Number of observations	126	126
R2	0.294	0.193
Country dummies	Included	Not included

# Comparing the inefficiency scores on the ARV and non-ARV components of total facility-level cost

Cost efficiency on patient management is unrelated to cost efficiency on ARV procurement



Cost inefficiency scores estimated by corrected ordinary least squares

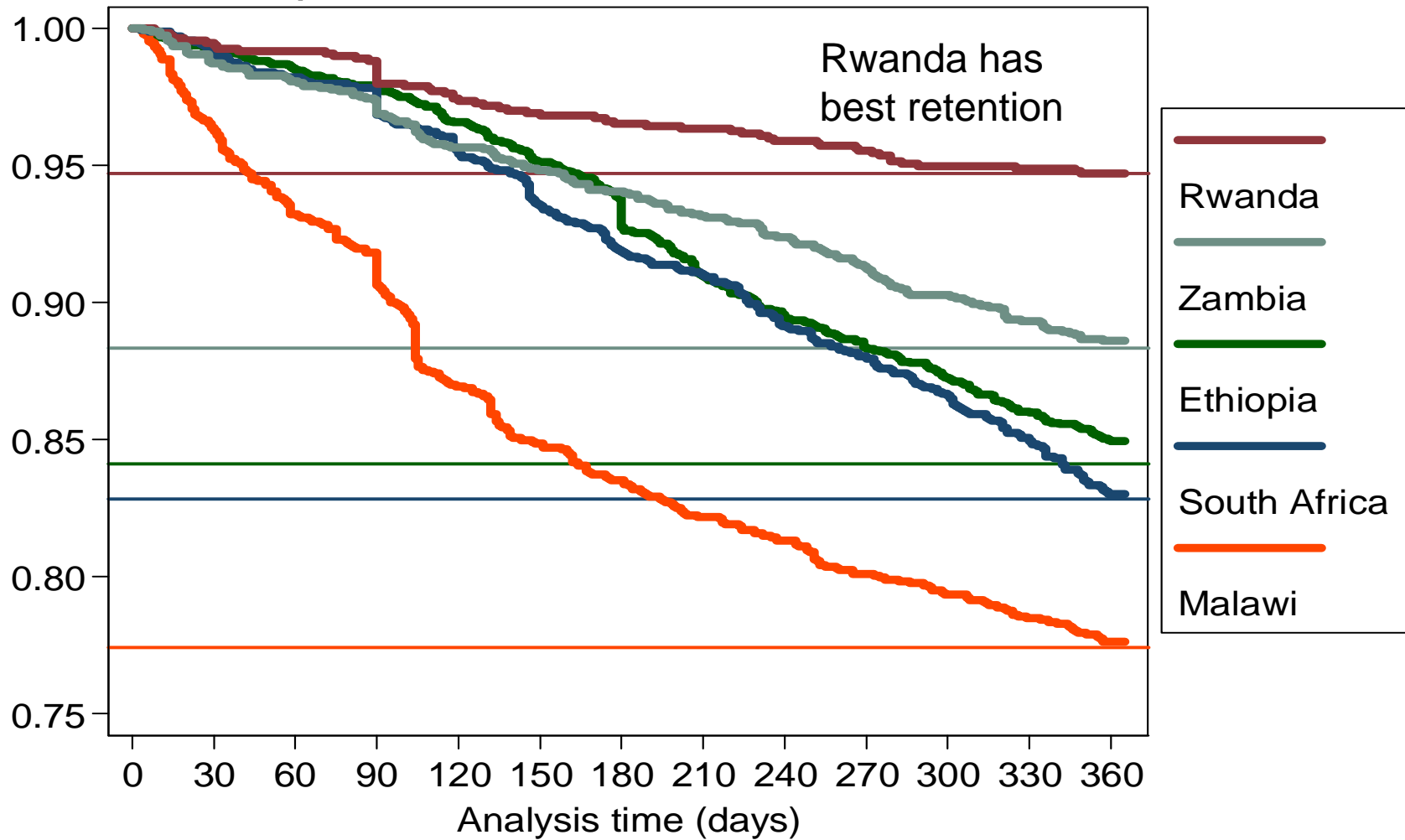


# **EXPLAINING PATIENT RETENTION**

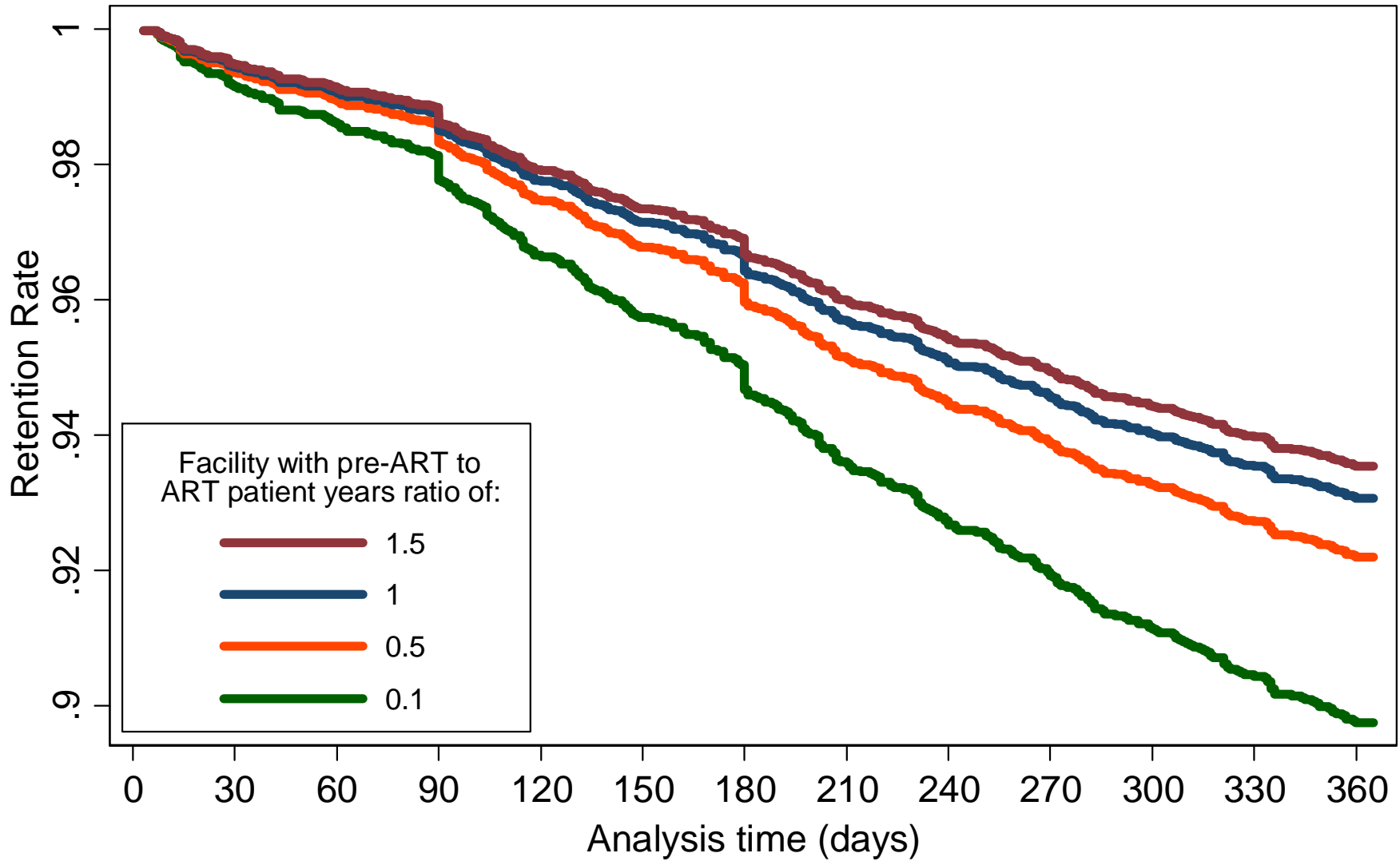
# Unadjusted retention by country

7,727 patients in 160 facilities

Kaplan-Meier Retention estimates



## Effect of a larger Pre-ART program on retention



Note: Graph is based on specification (6)



Putting the costs and benefits  
together